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### EXECUTIVE SUMMARY

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Third Largest coal producer</td>
<td>- India is the 3rd largest producer of coal(^). Coal production in the country stood at 688.8 million tonnes in FY18. It stood at 739.36 million tonnes in FY19.</td>
</tr>
<tr>
<td></td>
<td>- India is expected to overtake Australia and the United States in early 2020s to take the position of the world’s second-largest coal producer.</td>
</tr>
<tr>
<td>Fourth-Largest iron ore producer</td>
<td>- India ranks 4th globally in terms of iron ore production(^\ast). In FY18, production of iron ore reached 210 million tonnes.</td>
</tr>
<tr>
<td>Second largest steel producer</td>
<td>- India became the world’s second largest crude steel producer in 2018 with output of 106.5 million tonnes.</td>
</tr>
<tr>
<td>Aluminium Production</td>
<td>- Combined Aluminium production in India stood at 1.53 MT in FY19 (up to September 18).</td>
</tr>
<tr>
<td>Long duration mining lease</td>
<td>- India has vast mineral potential with mining leases granted for longer durations of 20 to 30 years.</td>
</tr>
</tbody>
</table>

**Note:** CAGR - Compound Annual Growth Rate, \(^\ast\)BP Statistical Review of World Energy 2018, \(^\ast\ast\)USGS Mineral Commodity Summaries 2018,

**Source:** Ministry of Coal, Worldsteel.org, BP, Ernst and Young
ADVANTAGE INDIA
▪ Rise in infrastructure development and automotive production driving growth in the sector.
▪ Power and cement industries also aiding growth in the metals and mining sector.
▪ Demand for iron and steel is set to continue, given the strong growth expectations for the residential and commercial building industry.

▪ There is significant scope for new mining capacities in iron ore, bauxite and coal.
▪ Considerable opportunities for future discoveries of sub-surface deposits.
  ▪ The Ministry of Steel aims to increase the steel production capacity to 300 million tonnes by 2030-31 from 134.6 million tonnes in 2017-2018 indicating new opportunities in the sector.
  ▪ By March 2019, 105 mineral blocks are expected to be auctioned.

▪ India holds a fair advantage in cost of production and conversion costs in steel and alumina
▪ Its strategic location enables convenient exports to developed as well as the fast-developing Asian markets
▪ India produces 95 minerals– 4 fuel-related minerals, 10 metallic minerals, 23 non-metallic minerals, 3 atomic minerals and 55 minor minerals (including building and other minerals).

▪ 100 per cent FDI allowed in the mining sector and exploration of metal and non-metal ores under the Automatic Route.
▪ Approval of MMDR Bill (2011) to provide better legislative environment for investment and technology.
▪ National Mineral Policy 2019 launched for transparency, better regulation and enforcement, balanced social and economic growth into the sector.

Notes: FDI - Foreign Direct Investment, MMDR Bill - Mines and Mineral (Development and Regulation) Bill
Source: Data Monitor, RBI, Ey, Ministry of Mines
MARKET OVERVIEW
EVOLUTION OF THE INDIAN MINING SECTOR

- Mining sector received a boost post independence under the impact of successive 5 Year Plans
- Mineral Exploration Corporation established to conduct exploration with focus on coal, iron ore, limestone, dolomite and manganese ore
- Indian mining sector was opened to Foreign Direct Investment in 1993 after the announcement of the New Mineral Policy
- Ministry of Mines notified revised royalty rates and dead rent in September 2014 and the revised rates came into effect on September 1, 2014.

- Central Government promulgated Industrial Policy Resolution
- The exploration of minerals was intensified, and the Geological Survey of India was strengthened
- Indian Bureau of Mines was established to look after the scientific development of mineral resources

- Mineral Exploration Corporation established to conduct exploration with focus on coal, iron ore, limestone, dolomite and manganese ore
- Indian mining sector was opened up to Foreign Direct Investment in 1993 after the announcement of the New Mineral Policy

- Total crude steel production in India reached 106.5 million tonnes in 2018 making the country the 2nd largest crude steel producer in the world.
- An airborne geophysical survey of the Obvious Geological Potential Area was inaugurated in April 2017 and will cover a 0.2 million sq km area. It is one of most efficient and cost-effective methods of resource exploration worldwide.

Source: World Steel Association (WSA), DIPP, DataMonitor
## SEGMENTS OF METALS AND MINING INDUSTRY

<table>
<thead>
<tr>
<th>Segment</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Iron and steel</td>
<td>Iron and steel segment offers a product mix which includes hot rolled parallel flange beams and columns rails, plates, coils, wire rods and continuously cast products such as billets, blooms, beam, blank, rounds and slab and metallics and ferro alloy.</td>
</tr>
<tr>
<td>Coal</td>
<td>Coal market consists of primary coal (anthracite, bituminous and lignite).</td>
</tr>
<tr>
<td>Aluminium</td>
<td>Aluminium segment includes primary aluminium, aluminium extrusions, aluminium rolled products, alumina chemicals.</td>
</tr>
<tr>
<td>Bauxite</td>
<td>Bauxites are sub-divided into 2 basic types based on the processing methods - Tropical bauxite and European bauxite.</td>
</tr>
<tr>
<td>Base metals</td>
<td>Base metal market consists of lead, zinc, copper, nickel and tin.</td>
</tr>
<tr>
<td>Precious metals and minerals</td>
<td>Precious metals market includes gold, silver, platinum, palladium, rhodium and diamond.</td>
</tr>
</tbody>
</table>
India metals and mining sector has witnessed strong growth over the past few years. GVA from Mining and Quarrying reached US$ 51.31 billion in FY19 SAE.

Mineral production in India has also surged, achieving a CAGR of 5.72 per cent between 2013-14 and 2017-18E to reach US$ 17.62 billion in 2017-18.

The number of operative mines (excluding atomic minerals, petroleum (crude), natural gas (utilized) and minor minerals) in India have increased to an estimated 1,531 in 2017-18 from 1,508 in 2016-17.

As of May 2019, 64 mineral blocks have been auctioned.

Source: Ministry of Statistics and Programme Implementation, Ministry of Mines
Production of as many as 95 minerals is undertaken in India, including 4 fuel minerals, 10 metallic minerals, 23 non-metallic minerals, 3 atomic minerals and 55 minor minerals (including building and other materials).

Odisha was the leading producer of minerals with production worth in FY19**, followed by Rajasthan, Karnataka, Chhattisgarh and Jharkhand with production of minerals worth US$ 1.89 billion, US$ 0.87 billion, US$ 0.66 billion, US$ 0.58 billion and US$ 0.17 billion, respectively.

Production of metallic minerals in the country has increased from US$ 7.30 billion in 2011-12 to US$ 8.23 billion in 2017-18E. During the same period, production of non-metallic minerals increased from US$ 0.95 billion to US$ 1.20 billion.

Production of metallic minerals and non-metallic minerals in India FY 19* respectively US$ 4.06 billion and US$ 0.65 billion.

Notes: MMT- Million Metric Tonnes, E-Estimate, #Constant exchange rate of US$ 1 = Rs 69.85, ^ - excluding fuel, atomic and minor minerals, * up to September 2018
Source: Ministry of Mines
Iron ore is a key input for production of steel and primary iron.

Majority (over 85 per cent) of iron ore reserves are of medium to high-grade and are directly used in blast furnace and Direct Reduced Iron (DRI) plants in the form of sized lumps or sinters or pellets.

India was estimated as the fourth largest producer of iron ore in 2017.

Iron ore production in the country increased from 129.32 million tonnes in FY15 to 200.96 million tonnes in FY18. It is forecasted to grow at the rate of 5 per cent in FY19.

Production of iron ore in FY 19 (up to September) is 93.37 million tonnes.

Notes: CAGR- Compounded Annual Growth Rate, P – Provisional, E – Estimate, * up to July 2018
Source: Business Standard, Ministry of Mines (Annual Report)
With the Indian economy expected to grow more than 7 per cent in the years to come, sectors such as infrastructure and automobiles will receive a renewed thrust, which would in turn generate demand for steel in the country.

India’s crude steel production crossed 100 MMT for the first time in FY18. Crude steel production in the country increased 3.33 per cent year-on-year to 106.56 MMT in 2018-19.

Finished steel production in India stood at 34.131 MMT between April-June 2019. Consumption of finished steel in the country stood at 25.18 MMT between April-June 2019.

According to World Steel Association, India’s steel demand is expected to grow 5.5 per cent in 2018 to 92.0 million tonnes and 6.0 per cent in 2019 to reach 97.5 million tonnes.

Notes: CAGR - Compound Annual Growth Rate, MMT – Million Metric Tonnes.
Source: World Steel Association
In 2018-19, India’s iron and steel exports were valued at US$ 9.74 billion. During FY10-18, India’s exports of iron and steel stood at a CAGR of 8.92 per cent. India’s iron and steel export during between April - July 2019 stood at US$ 14.07 billion.

Government of India imposes 30 per cent export duty on all iron ore forms (Except the low-grade iron ore) and 5 per cent export duty is levied on iron ore pellets.

Notes: CAGR - Compound Annual Growth Rate, ^CAGR is up to 2018-19.
Source: Ministry of Commerce, DGCIS – Directorate General of Commercial Intelligence and Statistics
India has turned into a net importer of iron and steel due to strong growth in the manufacturing sector and rising infrastructure projects.

India’s transition into a net importer of steel despite the strong growth in domestic steel production shows the demand potential of the sector.

The impact of strong growth in domestic steel production has been most felt in the iron ore sector; with steel firms’ ever rising demand for the raw material, India’s imports of iron ore has been growing steadily. India imported iron ore worth US$ 350.99 million in FY18.

India’s iron and steel imports grew at a CAGR of 4.02 per cent to reach US$ 12.57 billion in FY19. India’s iron and steel export during between April- July 2019 stood at US$ 20.90 billion.

Notes: CAGR - Compound Annual Growth Rate, ^CAGR is up to 2018-19. 
Source: Ministry of Commerce, DGCIS – Directorate General of Commercial Intelligence and Statistics
In the coming years, coal production in the country is likely to receive a boost as the government plans to replace the country’s captive mining policy in coal and iron ore with an open bidding one.

During FY2017-18, 45.18 million tonnes of coal linkages have been auctioned for the non-regulated sector.

India’s coal production grew at a CAGR of 4.47 per cent between FY08 and FY19 to reach 739.36 million tonnes.

**Notes:** CAGR - Compound Annual Growth Rate, ^CAGR is up to 2018-19.  
**Source:** Ministry of Mines
India was the fourth largest producer of aluminium in the world with a share of around 5.33 per cent in global aluminium output.

The principal user segment in India for aluminium continues to be electrical and electronics sector followed by the automotive and transportation, building, construction, packaging, consumer durables, industrial and other applications including defence.

According to Ministry of Mines, India has the 7th largest bauxite reserves which was around 2,908.85 million tonnes in FY17*.

Aluminum production increased to 0.65 million tonnes from 0.58 million tonnes at a growth rate of 12.5 per cent between April-July 2018.

Over the course of last four years, India’s aluminium production capacity has increased to 4.1 MMTPA, driven by investments worth Rs 1.2 lakh crore (US$ 18.54 billion).

Note: ICRA - Information Credit Rating Agency Ltd.
Source: World Bureau of Metal Statistics (WBMS), Aluminium Association of India, Economist Intelligence Unit (EIU), ICRA Management Consulting Services Ltd (IMaCS)
GROWING DOMESTIC DEMAND TO SUPPORT ALUMINIUM PRODUCTION

- Demand for aluminium is expected to pick up as the scenario improves for user industries, like power, infrastructure and transportation.

- Production of aluminium stood at 3.40 million tonnes during 2017-18 and Aluminium production FY 2019 (up to September 18) is 1.5 million tonnes.

- Aluminium exports from the country grew to 1.66 million tonnes in 2017-18 from 1.22 million tonnes in 2016-17. At the same time, import of aluminium reached 0.36 million tonnes.

- National Aluminium Company (NALCO), a central government-owned entity, is set to join the club of million-tonne producers in the metal segment by 2020. NALCO has readied about US$ 3.72 billion investments for increasing its alumina, aluminium and power production capacities.

**Note:** CAGR - Compound Annual Growth Rate, F- Forecast, *CAGR is till FY18.

**Source:** CARE Ratings, Ministry of Mines, DGCIS, News Articles
STRONGER ECONOMIC GROWTH TO SUPPORT ALUMINIUM CONSUMPTION

- Aluminium demand in the country is expected to grow 7 per cent in 2018-19.
- Consumption of aluminium in India grew to 2.08 million tonnes in 2017-18 and is forecasted to reach to 5.30 million tonnes by 2020-21.
- Aluminum consumption reached 0.98 million tonnes in FY19^.

Note: CAGR - Compound Annual Growth Rate, F – Forecast, *CAGR is till FY18, ^ - till Sep 2018
Source: Care Ratings, Indian Bureau of Mines
<table>
<thead>
<tr>
<th>Segment</th>
<th>Major player</th>
<th>Market share</th>
<th>Other players</th>
</tr>
</thead>
<tbody>
<tr>
<td>Iron and Steel</td>
<td></td>
<td>NA</td>
<td>Sesa Goa, SAIL, Orissa Minerals</td>
</tr>
<tr>
<td>Coal</td>
<td>कोल इण्डिया लिमिटेड Coal India Limited</td>
<td>80 per cent</td>
<td>Singareni Collieries Company, Reliance Natural Resources</td>
</tr>
<tr>
<td>Aluminium</td>
<td>HINDALCO</td>
<td>60 per cent</td>
<td>National Aluminium Company (NALCO), Bharat Aluminium Company (BALCO)</td>
</tr>
</tbody>
</table>
In December 2017, the index of mineral production increased 7.5 per cent month-on-month to 115.5 and the total value of mineral production was estimated at US$ 3.54 billion.

Mining group under the Index of Industrial Production (IIP) grew 2.3 per cent in 2017-18. Growth of the mining classification increased from -0.4 per cent in February 2018 to 2.8 per cent in March 2018.

The demand for metal and metal products is rising in the domestic market with India being a net importer in the metals segment.

In search of greater mineral opportunities, an increasing number of Indian mining companies are venturing overseas in a bid to secure stable, long-term supplies of minerals especially in the areas of coal and iron ore.

GVK is developing two coal mines viz. Alpha coal mine and Kevin’s Corner coal mine jointly with Hancock Prospecting.

Adani Enterprises’ Carmichael coal plant aims to make its first shipment by March 2020.

In captive mining for coal, companies are permitted to set up coal washeries and for specified end uses, including the setting up of power plants, fertilizers and steel units.

As per government, US$ 271.27 million of revenue was generated from e-auction of 33 coal mines till January 2017.

In the last few years, India has seen a significant growth in minerals with the government granting leases for longer durations of 20 to 30 years.

The demand for metal and metal products is rising in the domestic market with India being a net importer in the metals segment.

Source: TechSci Research, Mining Global Inc.
### NOTABLE TRENDS IN THE METALS AND MINING SECTOR (2/2)

**Cost optimisation**

- Players in the industry are trying to minimise cost to gain competitive advantage
- For example, SAIL is trying to reduce cost by
  - Entering into MoU for coal bed methane and propane gas to reduce cost of energy
  - Optimisation of the input resources, increasing operating efficiency for handling the assets available with the company, reducing overhead costs and stabilisation of newly formed operation units

**Focus on technology**

- Players in the industry are focusing on optimising technology to increase process efficiency
- Coal India Ltd is focusing on making best use of technology. It has ambitious plans of using GPS/GPRS based vehicle tracking system to enhance productivity. It also has services such as E-Auction, E-Procurement of goods and services
- In July 2018, Union Minister of Coal, Railways, Finance & Corporate Affairs launched a mobile application ‘Khan Prahari’ and Coal Mine Surveillance & Management System (CMSMS) developed by Central Mine Planning and Design Institute (CMPDI).
- Mining Industry of India has been dominated by surface mining. However, due to various challenges presented by surface mining, the move towards underground mining is considered inevitable. This presents an opportunity for players to enter the market with underground mining technology.

**Build strategic alliances**

- Alliance with global and domestic players help companies to improve their operational performance through technological improvement and cost optimisation

**Notes:** MoU – Memorandum of Understanding, GPS – Global Positioning System, GPRS - General Packet Radio Service

**Source:** SAIL Company website, Business Standard, TechSci Research
GROWTH DRIVERS
STRONG FUNDAMENTALS AND POLICY SUPPORT AIDING GROWTH

Higher demand for metals

- Growing infrastructure investments
- Sustained growth in India’s automotive sector
- Aluminum and coal benefiting from rising power production
- Rising production of cement increasing demand for coal

Policy support

- Relaxed FDI norms
- Allowing private ownership
- Reduced customs duty
- Tax and other incentives

Innovation

- Expanding research and development and distribution facilities in India
- Use of modern technology
- Providing support to global projects from India

Increasing investments

- Increasing FDI
- Increasing private participation

Notes: M&As - Mergers and Acquisitions, FDI - Foreign Direct Investment
Source: TechSci Research
A FAST-EXPANDING CONSTRUCTION SECTOR HAS AIDED GROWTH ... (1/2)

- India is witnessing a sustained growth in infrastructure build up. The construction industry has been witness to a strong growth wave powered by large spends on housing, road, ports, water supply, rail transport and airport development.

- Freight traffic handled by Indian Railways increased 5.33 per cent year-on-year during April 2018 -March 2019 to 1221.39 million tonnes while its gross earnings increased by 6.10 per cent year-on-year during the same time.

- Cargo handled by major Indian ports increased by 2.90 per cent during April 2018-March 2019. Electricity generation in the country increased by 3.56 per cent during April 2018-March 2019.

- It has been estimated that India is going to require US$ 4.5 trillion* of investment by 2040 for infrastructure development.

- In Union Budget 2018-19, Government of India has allocated US$ 92.22 billion for infrastructure sector.

**Note:** F - Forecasts (by BMI), CAGR – Compounded Annual Growth Rate.

**Source:** Business Monitor International’s (BMI) Report on infrastructure industry in India TechSci Research Estimates
A FAST-EXPANDING CONSTRUCTION SECTOR HAS AIDED GROWTH ... (2/2)

- India’s construction industry is expected to grow 6.1 per cent on year-on-year (y-o-y) basis in 2018.\(^\wedge\)

- Gross Value Added (GVA) of the construction sector grew nearly 8.80 per cent y-o-y to Rs 11.19 trillion (US$ 173.61 billion)* in 2017-18.

- Iron and steel being a core component of the real estate sector, demand for these metals is set to continue given strong growth expectations for the residential and commercial building industry.

**Note:** E - Estimated F - Forecasts (by BMI) CAGR – Compounded Annual Growth Rate, YoY – Year on Year, *Provisional Estimate, ^As per BMI Research

**Source:** Business Monitor International’s (BMI) Report on infrastructure industry in India, TechSci Research
The power sector accounts for a large share of the consumption of coal in the country.

In FY18, power generation in India was 1249.19 TWh. Power generation** in India expanded at a CAGR of 5.35 per cent during FY08–19.

Coal based power generation is forecasted to grow at a CAGR of 6.5 per cent during FY18-FY23. This increase is expected to boost non-coking coal consumption at a CAGR of 5.4 per cent to 1,076 million tonnes in FY23 from 826 million tonnes in FY18.

Around 85.97 per cent of total power generation was done through thermal power plants, while hydro and nuclear plants contributed 3.18 per cent and 10.46 per cent respectively in FY18.

With a generation of 1,561 TWh, India is the third largest producer and the third largest consumer of electricity in the world.

*Note: TWh - Terawatt-hour, P - provisional, ** power generation from conventional sources

*Source: Ministry of Power, Central Electricity Authority (CEA), TechSci Research*
### Favourable Policies Are Supporting the Sector Growth

<table>
<thead>
<tr>
<th>National Mineral Policy 2019</th>
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</thead>
<tbody>
<tr>
<td>- Aims to bring in more transparency, better regulation and enforcement, balanced social and economic growth along with sustainable mining practices</td>
</tr>
<tr>
<td>- Proposes to grant ‘industry’ status to mining with the objective of boosting financing of private sector</td>
</tr>
<tr>
<td>- Supports merger and acquisition of mining players</td>
</tr>
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<table>
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<tr>
<th>The Mines and Minerals (Development and Regulation) Amendment Act, 2015</th>
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<tbody>
<tr>
<td>- The MMDR Act of 1957, witnessed amendments in 2015 for the promotion and development of the mining industry in India, that includes making auctions the sole method for the allotment of mineral concessions and mandating the establishment of District Mineral Foundation (DMF)</td>
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</tbody>
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<tr>
<th>Relaxed FDI Norms</th>
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<tr>
<td>- FDI of up to 100 per cent is permitted under the Automatic Route to explore and exploit all non-fuel and non-atomic minerals and process all metals as well as for metallurgy</td>
</tr>
<tr>
<td>- FDI caps in the mining and exploration of metal and non-metal ores have been increased to 100 per cent under the automatic route.</td>
</tr>
<tr>
<td>- In March 2018, the government allowed 100 per cent FDI in coal mining.</td>
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</tbody>
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<tr>
<th>Allowing Private Ownership</th>
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<tr>
<td>- Government of India is encouraging private ownership for steel operations and other high priority industry</td>
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<tr>
<th>Investment Incentives</th>
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<tbody>
<tr>
<td>- Profits of companies producing specified metals are given tax concession under the Income Tax Act</td>
</tr>
<tr>
<td>- Low custom duty on the capital equipment used for minerals</td>
</tr>
<tr>
<td>- Companies who do mining in backward districts are eligible for complete tax holiday for a period of 5 years from the commencement of production and 30 per cent tax holiday for 5 years thereafter</td>
</tr>
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<thead>
<tr>
<th>Reduced Custom Duty</th>
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<tbody>
<tr>
<td>- Government of India significantly reduced the duty payable on finished steel products and has streamlined the associated approval process</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Skill Development Plan for the Mining Sector (2016-22)</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Focuses on upgradation of the skill sets to foster adaptation of new state of art technology</td>
</tr>
<tr>
<td>- Aims to increase the capacity and quality of training infrastructure and trainers to address human resource needs</td>
</tr>
</tbody>
</table>

**Notes:** FDI - Foreign Direct Investment  
**Source:** TechSci Research
### General restrictions and concessions
- Reservation of areas for PSUs removed
- State governments to set up special courts to expedite prosecution in illegal mining
- Statutory Coordination cum Empowered Committee at central and state levels to decide upon stringent penalties for offences

### Process of revenue collection and usage
- Central government to establish National Mineral Fund; respective state governments to establish State Mineral Fund(s)
- District Mineral Foundation will be set up by the state government which will work for the interest and benefit of persons or families affected by mining related operation in the district and will be managed by a governing council
- The mining tax collected will be spent within the district

### Relaxation on duties
- The Basic Customs Duty (BCD) on
  - ships imported for breaking up is being reduced from 5 per cent to 2.5 per cent
  - coal-tar pitch is being reduced from 10 per cent to 5 per cent
  - battery waste and battery scrap is being reduced from 10 per cent to 5 per cent
  - steel grade limestone and steel grade dolomite is being reduced from 5 per cent to 2.5 per cent

Notes: FDI - Foreign Direct Investment
Source: TechSci Research
MINERAL AUCTION RULES, 2015

Mining Leases
- Mining auctions conducted under the ambit of state government.
- Types of lease granted:
  - Mining lease - where evidence of mineral contents is established
  - Composite lease - combination of a prospecting licence and a mining lease

Net Worth Requirements
- For annual average production up to
  - Rs 2 crore (US$ 311,090)– net worth required: Rs 50 lakh (US$ 77,773)
  - Rs 20 crore (US$ 3.11 million)- net worth required: Rs 10 crore (US$ 1.56 million)
- Small bidders can include value of unencumbered immovable property in net worth

Auction Modalities
- Auctions are conducted electronically, and bidding is done over two rounds
- The first round requires bidders to furnish technical details and initial offer which has to be equal to or higher than the set ‘Reserve Price’.
- The highest bid in the first round acts as the ‘reserve price’ for the second round in which only technically qualified bidders participate.
- FDI up to 100 per cent is allowed in exploration, mining, minerals processing metallurgy and exploration of metal and non-metal ores under the automatic route for all non-fuel and non-atomic minerals including diamonds and precious stones.

- During April 2000–December 2018, FDI inflows into metallurgical industries stood at US$ 11,152.87 million. During the same period, FDI inflows in the mining, diamond and gold ornaments and coal production sectors stood at US$ 2,321.59 million, US$ 1,151.45 million and US$ 27.73 million, respectively.

Source: Department of Industrial Policy and Promotion, TechSci Research
## MERGER AND ACQUISITIONS

### M&A activities (till October 2018)

<table>
<thead>
<tr>
<th>Acquirer</th>
<th>Target</th>
<th>Acquisition price (US$ billion)</th>
</tr>
</thead>
<tbody>
<tr>
<td>ArcelorMittal</td>
<td>Essar Steel</td>
<td>7.13</td>
</tr>
<tr>
<td>Tata Steel</td>
<td>Bhushan Steel</td>
<td>7.04</td>
</tr>
<tr>
<td>Balasore Alloys</td>
<td>Zimbabwe Alloys</td>
<td>US$ 90 million</td>
</tr>
<tr>
<td>Mr Anil Agarwal</td>
<td>Anglo American (Partial stake purchased)</td>
<td>2.0</td>
</tr>
<tr>
<td>JSW Energy Ltd</td>
<td>Jindal Steel and Power Ltd</td>
<td>US$ 976 million</td>
</tr>
<tr>
<td>SAIL</td>
<td>Reiterated its interest to acquire majority stake in Neelachal Ispat Nigam Ltd (NINL) in Jajpur, Odisha</td>
<td>-</td>
</tr>
<tr>
<td>Joint Venture between Vedanta Resources and Sesa Goa</td>
<td>Merger of Sterlite Industries (Indian subsidiary of Vedanta Resources ) and Sesa Goa</td>
<td>3.90</td>
</tr>
<tr>
<td>GVK Power and Infrastructure Ltd</td>
<td>Hancock Coal-Queensland Coal</td>
<td>1.26</td>
</tr>
<tr>
<td>Sesa Goa Ltd</td>
<td>Cairn India Ltd</td>
<td>1.18</td>
</tr>
<tr>
<td>JFE Steel Corp</td>
<td>JSW Steel Ltd</td>
<td>1.03</td>
</tr>
<tr>
<td>Lanco Resources Australia</td>
<td>Griffin Coal Mining Co Pty Ltd</td>
<td>US$ 722.7 million</td>
</tr>
<tr>
<td>Vedanta</td>
<td>Cairn India</td>
<td>1.56</td>
</tr>
<tr>
<td>Oil and Natural Gas Corporation (ONGC)</td>
<td>Gujarat State Petroleum – KG Basin</td>
<td>1.20</td>
</tr>
<tr>
<td>Tata Steel Ltd</td>
<td>Brahmani River Pellets Ltd</td>
<td>US$ 132.35 million</td>
</tr>
</tbody>
</table>

*Source: Thomson Banker, Deal Tracker, TechSci Research*
OPPORTUNITIES
### OPPORTUNITIES

<table>
<thead>
<tr>
<th>Untapped market with strong growth potential</th>
<th>Scope for new mining capacities in iron ore, bauxite and coal</th>
<th>Rapid growth of user-industries to drive demand for metals and minerals</th>
<th>Expansion of product line by existing players</th>
</tr>
</thead>
<tbody>
<tr>
<td>- India’s per capita steel consumption was 65.2 kg in 2017 compared with the global average of 214.5 kg</td>
<td>- India has the world’s seventh largest reserve base of bauxite and fourth largest base of iron ore respectively, and accounts for about 7 per cent and 11 per cent respectively, of total world production</td>
<td>- Strong long-term demand from the steel industry is expected to further boost the iron ore industry</td>
<td>- The iron and steel segment offers a product mix which includes hot rolled parallel flange beams and columns rails, plates, coils, wire rods, and continuously cast products such as billets, blooms, beams, blanks, rounds and slabs as well as metallics and ferro alloy. Looking at the expected growth in sector, existing manufacturers have a huge opportunity to expand their product line in new segments</td>
</tr>
<tr>
<td>- Rural per capita steel consumption is likely to reach around 20 kg from 13 kg currently</td>
<td>- Moreover, India has the world’s fifth largest coal reserves, standing at 319.02 billion tonnes in FY18</td>
<td>- Increasing power production is likely to catapult demand for coal</td>
<td>- Booming construction, automobiles and packaging industries are expected to lend substantial support to the metals and mining sector</td>
</tr>
<tr>
<td>- An amount equal to US$ 25 billion to US$ 33 billion is expected to be invested in steel sector over the next 6-7 years</td>
<td></td>
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</tr>
</tbody>
</table>

**Source:** WSA, Ernst and Young, TechSci Research
OPPORTUNITIES IN THE IRON ORE SECTOR

Exploration in proposed exploration zones

- Odisha: Bonai (Keonjhar belt) and Tomka (Daitari and Umerkoke belts)
- Jharkhand: All major high-grade ore deposits contain low-grade lateritic ores
- Karnataka: Bagalkot, Tumkur, and Chitradurga districts
- Maharashtra: Sindhudurg, Gadchiroli and Gondia
- Chhattisgarh: All 14 deposits of Bailadila range, Dantewada district
- Andhra Pradesh: Kadapa, Kurnool, Karimnagar, Adilabad, and Guntur districts

Scope for new mining capacities in iron ore, bauxite and coal

- Pelletisation capacity is about 59.30 MTPA*
  - Sintering capacity is about 70.05 MTPA *
- Scope for domestic and foreign firms in upcoming PPP opportunities
  - Joint Venture or technical participation with midcap players with lease/license and seeking capital, expertise and technology
  - Through the auction route, players can get access to coal mines and iron ore reserves
  - Introduction of mines and minerals (Development and Regulation) Amendment Bill, 2015 to encourage investments and introducing viable mining practices
  - As of October 2018, Rs 1.81 trillion (US$ 27.00 billion) were earned from e-auction of 50 mineral blocks.

Notes: MT - Metric Tonnes, MTPA - Metric Tonnes Per Annum, *: As per Indian Minerals Yearbook 2017
Source: PwC, TechSci Research, Ministry of Mines
### Agency

<table>
<thead>
<tr>
<th>Agency</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SAIL – Steel Authority of India Ltd.</strong></td>
<td>118, 1st Floor, Ramanashree Arcade&lt;br&gt;18, M. G. Road&lt;br&gt;Bengaluru, Karnataka-560 001&lt;br&gt;Phone: 91- 80-25582197, 25582757&lt;br&gt;Fax: 91-80-25594535&lt;br&gt;E-mail: <a href="mailto:aluminium@eth.net">aluminium@eth.net</a></td>
</tr>
<tr>
<td><strong>Federation of Indian Mineral Industries</strong></td>
<td>FIMI House, B-311, Okhla Industrial Area&lt;br&gt;Phase-I, New Delhi-110 020&lt;br&gt;Phone: 91-11- 26814596&lt;br&gt;Fax: 91-11- 26814593&lt;br&gt;E-mail: <a href="mailto:fimi@fedmin.com">fimi@fedmin.com</a></td>
</tr>
<tr>
<td><strong>Indian Stainless Steel Development Association</strong></td>
<td>L -22/4, DLF Phase–II&lt;br&gt;Gurgaon, Haryana-122 002&lt;br&gt;Phone: 91-124 - 4375501&lt;br&gt;Fax: 91-124 - 4375509&lt;br&gt;E-mail: <a href="mailto:nissda@gmail.com">nissda@gmail.com</a></td>
</tr>
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</table>
USEFUL INFORMATION
APPENDIX

- BMI's Mining Business Environment Ratings
  - Market structure: It takes into consideration mining output in US$ billion, sector value growth, per cent y-o-y r, mining sector, per cent of GDP
  - Country structure: It takes into consideration labour market infrastructure, physical infrastructure r, tax, and scope of state
  - Market risks: It considers metals prices, 5-year, forecast average, metals price forecast, average 5-year growth, regulatory framework, legal framework
  - Country risk: It considers, long-term external risk, corruption, bureaucracy, long-term policy continuity
  - Mining ratings: It shows the overall scores of the above indicators
GLOSSARY

- CAGR: Compound Annual Growth Rate
- FDI: Foreign Direct Investment
- FY: Indian Financial Year (April to March)
  - So FY10 implies April 2009 to March 2010
- GOI: Government of India
- IBM: The Indian Bureau of Mines
- MoU: Memorandum of Understanding
- PPP: It could denote two things (mentioned in the presentation accordingly) –
  - Purchasing Power Parity (used in calculating per-capita GDP)
  - Public Private Partnership (a type of joint venture between the public and private sectors)
- PE: Private Equity
- US$: US Dollar
- Wherever applicable, numbers have been rounded off to the nearest whole number
## EXCHANGE RATES

### Exchange Rates (Fiscal Year)

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<thead>
<tr>
<th>Year</th>
<th>INR Equivalent of one US$</th>
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<tr>
<td>2004–05</td>
<td>44.95</td>
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<tr>
<td>2005–06</td>
<td>44.28</td>
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<tr>
<td>2006–07</td>
<td>45.29</td>
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<td>2007–08</td>
<td>40.24</td>
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<td>2011–12</td>
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<td>2014–15</td>
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<td>2015–16</td>
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<td>2016–17</td>
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<td>2017–18</td>
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<td>2018–19</td>
<td>69.89</td>
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### Exchange Rates (Calendar Year)

<table>
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<th>Year</th>
<th>INR Equivalent of one US$</th>
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<td>45.33</td>
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<td>2007</td>
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<td>2018</td>
<td>68.36</td>
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*Source: Reserve Bank of India, Average for the year*
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