## EXECUTIVE SUMMARY

### Second largest refiner in Asia
- As of December 1, 2019, the oil refining capacity of India stood at 238.60 million tonnes, making it the second largest refiner in Asia. Private companies own about 35.36 per cent of the total refining capacity.

### World’s third-largest energy consumer
- India’s energy demand is expected to double to 1,516 Mtoe by 2035 from 753.7 Mtoe in 2017. Moreover, the country’s share in global primary energy consumption is projected to increase by 2-folds by 2035.
- Petroleum product consumption registered a contraction by 0.2 per cent year-on-year for the quarter and 1.7 per cent in June alone.

### Third-largest consumer of oil
- India’s consumption of petroleum products grew 2.66 per cent to 211.64 MMT in FY19 from 206.17 MMT in FY18.
- India retained its spot as the third largest consumer of oil in the world in 2018^.

### Fourth-largest LNG importer in 2017
- LNG imports into the country accounted for about one-fourth of total gas demand, which is estimated to further increase by two times, over next five years. To meet this rising demand the country plans to increase its LNG import capacity to 50 million tonnes in the coming years.
- India increasingly relies on imported LNG; the country is the fourth largest LNG importer and accounted for 5.68 per cent of global imports.
- India’s LNG imports stood at 27.43 billion cubic meters (bcm) during April 2019-January 2020.

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**Notes:** MMT - Million Metric Tonnes, Mtoe – Million Tonnes of Oil Equivalent; mbpd – Million Barrels Per Day, LNG – Liquified Natural Gas  
**Source:** US Energy Information Administration (EIA), Ministry of Petroleum and Natural Gas, BP Statistical Review 2019, News sources
ADVANTAGE INDIA
ADVANTAGE INDIA

- India is the world’s third largest energy consumer globally
- Demand for primary energy in India is expected to increase threefold by 2035 to 1,516 million tonnes of oil
- Diesel demand in India is expected to double to 163 million tonnes (MT) by 2029-30.
- Consumption of natural gas in India will increase by more than three-folds in next 10 years.

- The oil and gas industry is growing robustly, and players are undertaking investments to cater to the burgeoning demand.
- The industry is expected to attract US$ 25 billion investments in exploration and production by 2022.\(^\text{V}\)
- Refining capacity in the country is expected to increase to 667 MTPA by 2040.*

- The government allows 100 per cent Foreign Direct Investment (FDI) in upstream and private sector refining projects
- The FDI limit for public sector refining projects has been raised to 49 per cent without any disinvestment or dilution of domestic equity in the existing PSUs

- Government has enacted various policies such as the OALP and CBM policy to encourage investments
- In September 2018, Government of India approved fiscal incentives to attract investments and technology to improve recovery from oil fields which is expected to lead to hydrocarbon production worth Rs 50 lakh crore (US$ 745.82 billion) in the next twenty years.

**Note:** OALP – Open Acreage Licensing Policy, CBM – Coal Bed Methane, MTPA – Million Tonnes Per Annum, ^As per Directorate General of Hydrocarbons, *As per Working Group on Enhancing Refining Capacity by 2040

**Source:** Business Monitor International (BMI), World Oil Outlook 2012, Ministry of Petroleum and Natural Gas, BP Statistical Review 2015, Make in India.
MARKET OVERVIEW AND TRENDS
STATE-OWNED COMPANIES DOMINATE OIL AND GAS IN INDIA

- India remained as the third largest energy consumer in 2018.
- India’s domestic crude oil production in October 2019 stood at 2,738.44 thousand metric tonnes (TMT). As of 2018, the country had 600 million metric tonnes (MMT) of proven oil reserves.
- India had 4.5 thousand million barrels of proven oil reserves at the end of 2018 and produced 39.5 million tones in 2018.
- Oil production is expected to rise and reach 36 bcm\(^{\text{a}}\) by 2021.

Indian Oil and Gas sector

- Upstream segment - exploration and production
  - State-owned ONGC dominate the upstream segment.
  - It is the largest upstream company in Exploration and Production (E&P) segment, accounting for approximately 58.26 per cent of the country’s total oil output (FY18).

- Midstream segment – storage and transportation
  - IOCL operates a 13,391 km network of crude, gas and product pipelines, with a capacity of 1.896 mbpd of oil and 9.5 mmscmd of gas
  - This is around 30 per cent of the nation’s total pipeline network

- Downstream segment – refining, processing and marketing
  - IOCL is the largest company, controls 10 out of 22 Indian refineries, with a combined capacity of 1.31 mbpd
  - Reliance launched India’s 1st privately owned refinery in 1999 and has gained considerable market share (30 per cent)
  - Nayara Energy Limited’s (NEL’s) Vadinar refinery has a capacity of 20 mmtpa, currently accounting for around 10 per cent of total refining capacity

*Notes: bcm – Billion Cubic Metres, mbpd – Million Barrels Per Day, mmscmd - Million Metric Standard Cubic Metre Per Day, mmtpa -- million metric tons per annum, ^As per IEA
Source: BP Statistical Review 2019, US Energy Information Administration, Petroleum Planning and Analysis Cell*
Oil consumption in India (2008-18) (mbpd)

- Oil consumption has expanded at a CAGR of 5.24 per cent during 2007–18 to reach 5.16 mbpd by 2019.
- Oil demand will rise by 3.21 per cent to 4.88 million barrels per day (mb/d) in 2019 from 4.73 mb/d during the previous year.
- Rapid economic growth is leading to greater outputs, which in turn is increasing the demand of oil for production and transportation.
- India’s crude oil demand is expected to increase over 150 per cent to 10.1 million tonnes per day by 2040.\(^\text{As per OPEC, Based on 50 MMT = 1 MBPD}\)
- In FY19, total crude oil imports were valued at US$ 111.96 billion as compared to US$ 87.70 billion in FY18. In FY19, crude oil imports increased to 4.53 mbpd from 4.41 mbpd in FY18.

Oil Imports and Domestic Oil Production in India (mbpd)

**Note:** CAGR – Compound Annual Growth Rate, mbpd – Million Barrels Per Day, P - Provisional, \(^\text{As per OPEC, Based on 50 MMT = 1 MBPD}\)

**Source:** Ministry of Petroleum and Natural Gas, BP Statistical Review 2019
India’s gas consumption has increased at a CAGR of 3.40 per cent between 2007 and 2017^.

Demand is not likely to simmer down anytime soon, given strong economic growth and rising urbanisation.

Gas consumption is projected to reach 143.08 bcm by 2040. The government is planning to invest US$ 2.86 billion in the upstream oil and gas production to double the natural gas production to 60 bcm and drill more than 120 exploration wells by 2022.

India’s natural gas imports increased at a CAGR of 9.62 per cent during FY10–FY19.

**Note:** F – Forecast, bcm – Billion Cubic Metres, CAGR – Compound Annual Growth Rate Figures are as per latest data available, ^Updated data is expected in June 2019 from BP statistical review 2019

**Source:** PPAC, BP Statistical Review 2018
Exports of Petroleum Products from India (MMT) (up to December’19)

- India is one of the largest exporters of refinery products due to the presence of various refineries. The country had the fourth largest oil refining capacity and fourth largest refinery throughput globally in 2017.
- Exports of petroleum products from India increased from 51.15 MMT in FY10 to 50.05 MMT in FY20 (Till December 2019).
- The total value of petroleum products exported from the country increased to US$ 38.24 billion in FY19 from US$ 34.89 billion in FY18.
- HSD was the major export item among petroleum products, followed by MS, ATF and Naptha.

Note: MMT – Million Metric Tonnes, P – Provisional, HSD – High speed Diesel, MS – Motor Spirit, ATF – Aviation Turbine Fuel, LPG – Liquefied Petroleum Gas, LDO – Light Diesel Oil, SKO – Superior Kerosene Oil, LOBS – Lubricating Oil Base Stocks, Others^ includes Hexane, Benzene, MTO (Mineral Turpentine Oil), Sulphur, etc

Source: PPAC, BP Statistical Review 2018

For updated information, please visit www.ibef.org
### Annual crude oil production (in MMT)

- **FY11:** 16.43 MMT
- **FY13:** 18.03 MMT
- **FY15:** 19.59 MMT
- **FY17:** 18.42 MMT
- **FY19 (upto Dec 2018):** 18.14 MMT

- **Onshore:** 14.00 MMT
- **Offshore:** 2.78 MMT

#### Crude Oil Production (in MMT)

- **ONGC:**
  - FY11: 24.45 MMT
  - FY13: 22.56 MMT
  - FY15: 22.25 MMT
  - FY19*: 13.63 MMT

- **OIL Pvt/JV:**
  - FY11: 9.68 MMT
  - FY13: 3.58 MMT
  - FY15: 3.40 MMT
  - FY19*: 2.14 MMT

**Notes:**
- **MMT – Million Metric Tonne, JV – Joint Venture, *Provisional**
- **Source:** Ministry of Petroleum and Natural Gas

### In 2018-19, crude oil production in India stood at 34.20 million metric tonnes (MMT).

- Onshore production accounted for 50.68 per cent of total production, while offshore contributed the remaining 49.32 per cent.
- ONGC accounted for around 61.25 per cent of total crude oil production in India in FY19*.
UPSTREAM SEGMENT: CRUDE OIL AND GAS PRODUCTION (2/2)

Note: JV – Joint Venture, *Including CBM production, **Revised, *Provisional
Source: Ministry of Petroleum and Natural Gas

For updated information, please visit www.ibef.org
During FY18 (P), 1,228,000 metres of wells were explored and developed and 545 wells were drilled in the country.

State-owned oil companies undertake most of the upstream drilling and exploration work.

In September 2018, investments worth Rs 5,900 crore (US$ 840.70 million) were committed in 55 oil and gas exploration areas awarded under Open Acreage Licensing Policy – 1. The Government of India will soon undertake auction of 14 more blocks in the second round.

The government is planning to invest US$ 2.86 billion in the upstream oil and gas production to double the natural gas production to 60 bcm and drill more than 120 exploration wells by 2022.

**Notes:** P – Provisional, *OALP – Open Acreage Licensing Policy, Updated data is expected in October - November 2019 from Ministry of Petroleum PNG statistics 2018-19

**Source:** Ministry of Petroleum and Natural Gas, BMI
- As of Apr 01, 2019, India had a network of 10,419 km of crude pipeline having a capacity of 145.6 mmtpa (1).
- In terms of length, IOCL accounts for 50.88 per cent (5,301 km) of India’s crude pipeline network.
- In terms of actual capacities, ONGC leads the pack with a share of 41.62 per cent, followed by IOCL at 33.38 per cent.

Note: km – Kilometre, mmtpa – Million Metric Tonnes Per Annum, (1)Approximate, *Others includes HMEL, BPCL and Cairn
Source: Ministry of Petroleum and Natural Gas
### Company-wise length and capacity of products pipeline and crude oil pipeline (as on December 01, 2019)

<table>
<thead>
<tr>
<th></th>
<th>IOCL</th>
<th>BPCL(^{(1)})</th>
<th>HPCL(^{(2)})</th>
<th>OIL</th>
<th>ONGC</th>
<th>Cairn</th>
<th>HMEL</th>
<th>Others (GAIL and Petronet India.)</th>
<th>Total industry</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Length (Kms)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Product Pipeline</strong></td>
<td>9104</td>
<td>2,241</td>
<td>3,371</td>
<td>654</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
<td>2,395</td>
</tr>
<tr>
<td><strong>Crude oil Pipeline</strong></td>
<td>5,301</td>
<td>937</td>
<td>-</td>
<td>1,193</td>
<td>1,283</td>
<td>688</td>
<td>1,017</td>
<td>-</td>
<td>10,419</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>14405</td>
<td>3,178</td>
<td>3,371</td>
<td>1,847</td>
<td>1,283</td>
<td>688</td>
<td>1,017</td>
<td>2,395</td>
<td>28,178</td>
</tr>
<tr>
<td><strong>Capacity of Crude Oil Pipelines (MMTPA)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Product Pipeline</strong></td>
<td>46.0</td>
<td>19.5</td>
<td>33.7</td>
<td>1.7</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>9.4</td>
<td>110.3</td>
</tr>
<tr>
<td><strong>Crude oil Pipeline</strong></td>
<td>48.6</td>
<td>7.8</td>
<td>-</td>
<td>9.0</td>
<td>60.6</td>
<td>10.7</td>
<td>11.3</td>
<td>-</td>
<td>148</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>94.6</td>
<td>27.3</td>
<td>33.7</td>
<td>10.7</td>
<td>60.6</td>
<td>10.7</td>
<td>11.3</td>
<td>9.4</td>
<td>254</td>
</tr>
</tbody>
</table>

- Government of India is planning to invest Rs 70,000 crore (US$ 9.97 billion) to expand the gas pipeline network across the country.

**Note:** kms – Kilometres, mmtpa – Million Metric Tonnes Per Annum, \(^{(1)}\)Includes Petronet Cochin-Coimbatore-Karur Product pipeline, \(^{(2)}\)Includes Petronet Mangalore-Hassan-Bangalore Product Pipeline

**Source:** Ministry of Petroleum and Natural Gas
With 8,748 km of refined products pipeline in India, Indian Oil Corporation (IOC) leads the segment with 51.23 per cent of the total length of product pipeline network, as on September 01, 2019.

Top three companies IOCL, HPCL and BPCL contribute 82.83 per cent of the total length of product pipeline network in the country.

As on December 01, 2019, Gas Authority of India Ltd. (GAIL) has largest share (71.61 per cent or 11,411 km) of the country’s natural gas pipeline network (16,324 km)

**Note:** km - Kilometre, mmtpa – Million Metric Tonnes Per Annum, LPG - Liquefied Petroleum Gas, IOC - Indian Oil Corporation, HPCL - Hindustan Petroleum Corporation Ltd, BPCL - Bharat Petroleum Corporation Ltd, OIL - Oil India Limited, (1) Others include GAIL and Petronet India

**Source:** Ministry of Petroleum and Natural Gas
India has 23 refineries, out of which 18 are in the public sector, two in the joint sector and three in the private sector.

Crude oil throughput of public sector refineries has grown at a CAGR of 3.81 per cent from 108.03 MMT in FY07 to 169.16 MMT in FY19*. During the same time, crude oil throughput of private sector refineries has grown at a CAGR of 8.40 per cent from 33.43 MMT to 88.04 MMT.

The share of private sector refineries’ throughput in total crude throughput has grown from 29.99 per cent in FY07 to 34.24 per cent in FY19*.

Note: MMT – Million Metric Tonne, Public Sector includes IOCL, BPCL, HPCL, CPCL and ONGC. Private sector includes RIL and NEL. *Provisional Source: Ministry of Petroleum and Natural Gas
As of December 01, 2019, the sector’s total installed provisional refinery capacity was 238.60 MMT. IOC emerged as the largest domestic refiner with a capacity of 69.2 MMT.

Top three companies - RIL, IOC and BPCL contribute around 69.11 per cent of India's total refining capacity.

Note: MMT – Million Metric Tonne; HPCL - Hindustan Petroleum Corporation Ltd, BPCL - Bharat Petroleum Corporation Ltd, OIL - Oil India Limited, ONGC - Oil and Natural Gas Corporation, IOCL - Indian Oil Corporation Ltd, CPCL - Chennai Petroleum Corporation Limited, FY 19* - Apr 1, 2019

Source: Ministry of Petroleum and Natural Gas, PPAC
Consumption of petroleum products in India increased to 204.92 MMT in FY18(P) from 194.60 MMT in FY17 and reached 142.0 MMT in FY20 (till November 2019).

Petroleum products derived from crude oil include light distillates such as LPG, naphtha; middle distillates such as kerosene; and heavy ends such as furnace, lube oils, bitumen, petroleum coke and paraffin wax.

Light distillates with the highest growth rate grew at CAGR of 5.46 per cent, while middle distillates and heavy end segment witnessed a CAGR of 4.06 per cent and 5.21 per cent respectively, during the year FY08-18.

Production of petroleum products by fractionators grew to 4,931.22 tmt in FY19 from 4,808 tmt in FY18 and reached 3,179 TMT in FY20 (till November 2019).

Overall petroleum consumption stood at 14,1998 TMT in FY20 (Till Nov’19).

Note: MMT – Million Metric Tonne, tmt – thousand metric tonne, FY19* - As of January 2019, P – Provisional, Updated data is expected in October - November 2019 from Ministry of Petroleum and Natural Gas PNG statistics 2018-19

Source: Ministry of Petroleum and Natural Gas
The total number of OMC retail outlets increased to 66,817 at the start of December 2019 (P) from 59,595 at the end of FY17.

IOCL, as of Mar 1, 2019, owned the maximum number of retail outlets in the country (27,702), followed by HPCL (15,440), BPCL (14,802) and MRPL (7 or 0.01 per cent); the remaining being owned by private firms.

As on December 1, 2019 (P), there were 24,288 LPG distributors (of PSUs) in India.
# State-Wise Crude Reserve, Capacity and Throughput

## Balance Recoverable Reserves of Crude Oil, 2018 (MMT)

<table>
<thead>
<tr>
<th>State</th>
<th>Balance Recoverable Reserves of Crude Oil, 2018 (MMT)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assam</td>
<td>160.34</td>
</tr>
<tr>
<td>Gujarat</td>
<td>118.20</td>
</tr>
<tr>
<td>Rajasthan</td>
<td>17.99</td>
</tr>
<tr>
<td>Tamil Nadu</td>
<td>9.16</td>
</tr>
<tr>
<td>Andhra Pradesh</td>
<td>7.94</td>
</tr>
<tr>
<td>Nagaland</td>
<td>2.38</td>
</tr>
<tr>
<td>Arunachal Pradesh</td>
<td>1.74</td>
</tr>
<tr>
<td>Tripura</td>
<td>0.07</td>
</tr>
<tr>
<td><strong>Total Onshore</strong></td>
<td><strong>317.82</strong></td>
</tr>
<tr>
<td>Western Offshore</td>
<td>236.25</td>
</tr>
<tr>
<td>Eastern Offshore</td>
<td>40.42</td>
</tr>
<tr>
<td><strong>Total Offshore</strong></td>
<td><strong>276.67</strong></td>
</tr>
</tbody>
</table>

## Installed Capacity, as of April 2018 (mt) and Crude Throughput for FY 2018 (MMT)

<table>
<thead>
<tr>
<th>State</th>
<th>Installed Capacity, as of April 2018 (mt)</th>
<th>Crude Throughput for FY 2018 (MMT)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gujarat</td>
<td>101.9</td>
<td>104.97</td>
</tr>
<tr>
<td>Maharashtra</td>
<td>19.5</td>
<td>22.70</td>
</tr>
<tr>
<td>Haryana</td>
<td>15.0</td>
<td>15.65</td>
</tr>
<tr>
<td>Karnataka</td>
<td>15.0</td>
<td>16.13</td>
</tr>
<tr>
<td>Tamil Nadu</td>
<td>11.5</td>
<td>10.79</td>
</tr>
<tr>
<td>Kerala</td>
<td>15.5</td>
<td>14.10</td>
</tr>
<tr>
<td>Andhra Pradesh</td>
<td>8.36</td>
<td>9.64</td>
</tr>
<tr>
<td>Uttar Pradesh</td>
<td>8.0</td>
<td>9.24</td>
</tr>
<tr>
<td>West Bengal</td>
<td>7.5</td>
<td>7.66</td>
</tr>
<tr>
<td>Assam</td>
<td>7.0</td>
<td>6.90</td>
</tr>
<tr>
<td>Bihar</td>
<td>6.0</td>
<td>5.82</td>
</tr>
<tr>
<td>Punjab</td>
<td>11.3</td>
<td>8.83</td>
</tr>
<tr>
<td>Madhya Pradesh</td>
<td>6.0</td>
<td>6.71</td>
</tr>
<tr>
<td>Odisha</td>
<td>15.0</td>
<td>12.73</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>247.56</strong></td>
<td><strong>251.94</strong></td>
</tr>
</tbody>
</table>

*Note: Mmt – Million Metric Tonne, mt – Million Tonne, Source: Ministry of Petroleum and Natural Gas*
## Key Domestic Oil and Gas Companies

<table>
<thead>
<tr>
<th>Company</th>
<th>Ownership (per cent) as of FY18</th>
<th>Total Income from Operations in FY19 (US$ billion)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indian Oil Corporation Limited</td>
<td>56.98% state-owned</td>
<td>86.68</td>
</tr>
<tr>
<td>Reliance Industries</td>
<td>Public Listed</td>
<td>81.70</td>
</tr>
<tr>
<td>Bharat Petroleum Corporation Limited</td>
<td>54.31% state-owned</td>
<td>48.73</td>
</tr>
<tr>
<td>Hindustan Petroleum Corporation Limited</td>
<td>51.11% state-owned (through ONGC)</td>
<td>42.75</td>
</tr>
<tr>
<td>ONGC</td>
<td>68.07% state-owned</td>
<td>12.16</td>
</tr>
<tr>
<td>GAIL India Limited</td>
<td>53.59% state-owned</td>
<td>10.74</td>
</tr>
<tr>
<td>Oil India Limited</td>
<td>66.13% state-owned</td>
<td>1.52</td>
</tr>
</tbody>
</table>

**Note:** FY – Indian Financial Year from April–March  
**Source:** Bloomberg
NOTABLE TRENDS AND STRATEGIES
## NOTABLE TRENDS IN THE OIL AND GAS SECTOR

### Coal Bed Methane (CBM)
- Government approved the CBM policy in 1997 to boost the development of clean and renewable energy resources.
- The CBM policy was designed to be liberal and investor friendly; the 1st commercial production of CBM was initiated in July 2007 at about 72,000 cubic metres per day. Production in 2018-19* stood at 596.63 million cubic metres.

### Underground Coal Gasification (UCG)
- The technology was first widely used in the US in the 1800s and in India (Kolkata and Mumbai) in the early 1900s.
- UCG is currently the only feasible technology available to harness energy from deep unmineable coal seams economically in an eco-friendly manner and it reduces capital outlay, operating costs and output gas expenses by 25–50 per cent vis-à-vis surface gasification.

### Gas hydrates and bio-fuels
- The government initiated the National Gas Hydrate Programme (NGHP), a consortium of national E and P companies and research institutions, to map gas hydrates for use as an alternate source of energy.
- Bio-fuels (bio-ethanol and bio-diesel) are alternate sources of energy from domestic renewable resources; these have lower emissions compared to petroleum or diesel.

### Open Acreage Licensing Policy
- The Open Acreage Licensing Policy (OALP), which allows an explorer to study the data available and bid for blocks of his choice has been initiated to increase foreign participation by global E & P companies like Shell, BP, Conoco Phillips etc.
- As of January 2019, the Government of India has put 14 blocks up for auction in the second round of OALP and investments worth Rs 40,000 crore (US$ 5.54 billion) are expected. As of February 2019, the Government of India put up 23 blocks for bidding in the third round of OALP which would generate work commitment of US$ 600-700 million.

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* - As of January 2019  
**Source:** Ministry of Petroleum
Expansions

- In December 2019, Indian Oil Corporation Limited’s (IOCL’s) licensed its INDMAX refining technology to Naftna Industrija Srbije (NIS) of Serbia for production of higher value products.

- H-Energy is planning to invest Rs 3,500 crore (US$ 540.62 million) to build Liquified Natural Gas (LNG) terminals and lay down a 60 km pipeline.


- Indian Oil Corp plans to make an investment of US$22.91 billion, including US$ 7.64 billion for expanding its existing brownfield refineries, in the next 5 to 7 years. Moreover, the company plans to lay the nation’s longest LPG pipeline of 1987 km, from Gujarat coast to Gorakhpur in eastern Uttar Pradesh, to cater to growing demand for cooking gas in the country.

- India targets US$ 100 billion worth investments in gas infrastructure by 2022, including an addition of another 228 cities to city gas distribution (CGD) network. This would include setting up of RLNG terminals, pipeline projects, completion of the gas grid and setting up of CGD network in more cities.

- Reliance Industries Ltd is planning to expand its Jamnagar oil refining capacity by about 50 per cent. After the expansion, the plant will then be able to process about 30 million tonnes crude oil per year.

- As of January 2019, H-Energy is going to invest Rs 3,700 crore (US$ 512 million) for construction of an LNG project in West Bengal.

- As on January 2019, The Cabinet Committee on Economic Affairs has approved the capacity expansion of Numaligarh Refinery from 3 MMTPA to 9 MMTPA which will be completed within 48 months.

- As of March 2019, Brookfield is going to acquire Reliance Gas Transportation Infrastructure, now known as East West Pipeline (EWPL) for Rs 13,000 crore (US$ 1.80 billion).

*Source: Bloomberg reports, News Articles*
### STRATEGIES ADOPTED … (2/3)

#### Diversification
- Oil companies are focusing on vertical integration for next stage of growth. For instance, oil producer Oil India Ltd is planning to build and operate refineries, while Indian Oil is planning to enter oil and gas exploration.
- As of March 2017, Bharat Petroleum Corp. Ltd. (BPCL), an Indian state-controlled oil and gas company, plans to enter the country’s travel business with the launch of its start-up named as “Happy Roads”. The application, which is available on Android Play Store, documents itineraries and assists the users in planning a fun-filled trip.

#### Investments to enhance production
- Indian companies are enhancing production through redevelopment plans to increase recovery rates of hydrocarbon from oil wells; ONGC in Mumbai High achieved success in implementing this.
- Indian Oil Company (IOC) is planning to invest Rs 1.43 lakh crore (US$ 22.19 billion) to nearly double its oil refining capacity to 150 million tonnes by 2030.
- Reliance Industries is planning to enter into a Joint Venture with the world’s largest oil exporter Saudi Arabia in petrochemicals and refinery projects.
- To boost hydrocarbon production and to improve oil recovery from offshore fields, ONGC plans to invest more than US$ 500 million in Mumbai High.
- India’s rising oil demand is expected to underpin investments in refining capacity expansions and upstream production.\(^\text{As per Moody’s Investor Service}\)

#### Move to non-conventional energy resources
- Companies are looking forward to developing JVs and technical partnership with foreign companies to improve capabilities to develop shale reserves.
- The Government of India is planning to set up around 5,000 compressed biogas (CBG) plants by 2023.

#### More focus upon small companies
- Private sector units like Adani, Sun Petrochemicals and few new entrants have bagged 1/3rd of small oil and gas fields.

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**Notes:** ATM - Automated Teller Machine, FIP – Financial Inclusion Plan, RBI – Reserve Bank of India, ^As per Moody’s Investor Service

**Source:** India Banking Association, Reserve Bank of India, News sources
### Pilot project Initiated for Shale Gas Production in India

- Oil and Natural Gas Corp (ONGC) has started Shale Gas exploration by spudding the first Shale Gas well RNSG-1 in Burdwan District of West Bengal.

### Piped Cooking Gas

- ONGC has started supply of Piped Natural Gas in Bhubaneswar from October 2017 and is currently laying down natural gas pipeline in Varanasi.
- In May 2018, India launched its biggest auction of City Gas Distribution (CGD) networks. The successful companies will be permitted to sell Compressed Natural Gas (CNG) and Piped Natural Gas (PNG) in 86 geographical areas. The auctions are expected to lead to investments worth Rs 70,000 crore (US$ 10.86 billion).
GROWTH DRIVERS
GROWTH DRIVERS

Growing Demand
- Robust growth in domestic market
- Increasing demand for natural gas

Favourable Business Conditions
- Abundant raw material
- Skilled labour

Government Support
- 100% FDI investments allowed
- Favourable Policies

Notes: TCM - Trillion Cubic Metres, EandP - Exploration and Production
**RISING DEMAND**

- Energy demand of India is anticipated to grow faster than energy demand of all major economies, on the back of continuous robust economic growth. Consequently, India’s energy demand as a percentage of global energy demand is expected to rise to 11 per cent in 2040 from 5.58 per cent in 2017.
- Crude oil consumption is expected to grow at a CAGR of 3.60 per cent to 500 million tonnes by 2040 from 221.76 million tonnes in 2017.
- Natural Gas consumption is forecasted to increase at a CAGR of 4.18 per cent to 143.08 million tonnes by 2040 from 58.10 million tonnes in 2018.
- Diesel demand in India is expected to double to 163 million tonnes (MT) by 2029-30.
- In August 2019, Diesel demand fell 1.1 per cent year-on-year for the first time since Nov 2018 and stood at 6.11 MT.

**Notes:** F-Forecast, MT – Million Tonnes, BCM – Billion Cubic Metres

**Source:** BP Statistical Review of World Energy 2018, BP Energy Outlook 2018
### National Policy on Biofuels, 2018
- Proposes an indicative target of 20 per cent blending of ethanol in petrol and 5 per cent blending of biodiesel in diesel by 2030
- Promotes advanced biofuels through a viability gap funding scheme of Rs 5,000 crore (US$ 745.82 million) in six years for 2G ethanol Bio refineries, along with additional tax incentives.

### Pricing of CNG and PNG by CGD Entities (2014)
- In 2014, the pricing for CNG (transport) and PNG (domestic) were examined by the Ministry of Petroleum and Natural Gas while the disclosure of prices of the CNG and PNG commodities were made compulsory.

### The Policy on Shale Gas and Oil, 2013
- Allows companies to apply for shale gas and oil rights in their petroleum exploration licenses and petroleum mining leases.

### Open Acreage Licensing
- Launched in June 2017, it allows companies to carve out area for petroleum exploration and production. The policy, launched under Hydrocarbon Exploration and Licensing Policy (HELP), has replaced New Exploration and Licensing Policy under which bidders did not have the freedom of carving out areas for E&P.

### Integrated Energy Policy (IEP), 2006
- Outlines goals to deal with challenges faced by India’s energy sector.

**Source:** Ministry of Petroleum and Natural Gas
### REGULATORY OVERVIEW OF THE INDUSTRY… (2/2)

<table>
<thead>
<tr>
<th>Policy/Initiative</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Petroleum and Natural Gas Regulatory Board (PNGRB) Act, 2006</td>
<td>- Regulate refining, processing, storage, transportation, distribution, marketing and sale of petroleum, petroleum products and natural gas</td>
</tr>
<tr>
<td>Auto Fuel Policy, 2003</td>
<td>- Provide a roadmap to comply with various vehicular emission norms and corresponding fuel quality upgrading requirements over a period of time</td>
</tr>
<tr>
<td>Freight Subsidy (for far-flung areas) Scheme, 2002</td>
<td>- Compensate public sector Oil Marketing Companies (OMCs) for the freight incurred to distribute subsidised products in far-flung areas</td>
</tr>
<tr>
<td>Domestic Natural Gas Pricing Formula, 2014</td>
<td>- New domestic natural gas pricing formula has been formed, which will be revised on an half yearly basis.</td>
</tr>
</tbody>
</table>
| Marginal Field Policy | - Monetise discovered small oil and gas fields to augment domestic production  
- Improved fiscal terms viz. no oil cess applicable on crude oil production, no upfront signature bonus, pricing and marketing freedom for oil and gas and no carried interest by NOCs |

**Note:** NOCs - National Oil Companies  
**Source:** Ministry of Petroleum and Natural Gas
FDI inflows in India’s petroleum and natural gas sector stood at US$ 7.07 billion during April 2000-December 2019.

Source: Department of Industrial Policy and Promotion
# M&A ACTIVITIES IN THE INDIAN OIL AND GAS SECTOR

<table>
<thead>
<tr>
<th>Date announced</th>
<th>Acquirer name</th>
<th>Target name</th>
<th>Value of deal (US$ million)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mar 2019</td>
<td>Brookfield</td>
<td>East West Pipeline (EWPL) (Previously known as Reliance Gas Transportation Infrastructure)</td>
<td>US$ 1,800</td>
</tr>
<tr>
<td>Apr 2018</td>
<td>Indian Oil Corporation Ltd (IOCL)</td>
<td>Shell Exploration &amp; Production, Oman</td>
<td>329</td>
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<tr>
<td>Feb 2018</td>
<td>ONGC</td>
<td>HPCL (51.11 per cent stake)</td>
<td>57,020.39</td>
</tr>
<tr>
<td>Feb 2018</td>
<td>ONGC Videsh</td>
<td>Abu Dhabi National Oil Co (10 per cent stake in offshore oilfield)</td>
<td>600</td>
</tr>
<tr>
<td>Aug 2017</td>
<td>Rosneft</td>
<td>Essar Oil (49 per cent stake)</td>
<td>1,290</td>
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<td>Dec 2016</td>
<td>Oil and Natural Gas Corp's</td>
<td>Gujarat State Petroleum Co's</td>
<td>1,200</td>
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<tr>
<td>Dec 2015</td>
<td>ONGC Videsh Ltd (OVL)</td>
<td>Vankor oil field</td>
<td>1,260</td>
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<tr>
<td>Jan 2015</td>
<td>Bharat Forge</td>
<td>Mecanique Generale Langroise</td>
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<td>Jun 2014</td>
<td>Gulf Petrochem Ltd</td>
<td>Sah Petroleums Limited</td>
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<td>Mar 2014</td>
<td>IOCL</td>
<td>Progress Energy Canada Ltd</td>
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<td>Mar 2014</td>
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<td>Mar 2014</td>
<td>IOCL</td>
<td>Progress Energy Canada Ltd</td>
<td>Not disclosed</td>
</tr>
</tbody>
</table>

*Source: Thomson Banker, News Articles*
OPPORTUNITIES
### OPPORTUNITIES

#### Upstream segment
- Locating new fields for exploration: 78 per cent of the country’s sedimentary area is yet to be explored
- Development of unconventional resources: CBM fields in the deep sea
- Opportunities for secondary/tertiary oil producing techniques
- In 2017-18, the two Upstream National Oil Companies (NOCs), Oil and Natural Gas Corporation Limited (ONGC) and Oil India Limited (OIL) having a total share of about 71.5% in oil and 81% in gas production in the country.
- Higher demand for skilled labour and oilfield services and equipment

#### Midstream segment
- Expansion in the transmission network of gas pipelines
- LNG imports have increased significantly; this provides an opportunity to boost production capacity
- In light of mounting LNG production, huge opportunity lies for LNG terminal operation, engineering, procurement and construction services

#### Downstream segment
- India is already a refining hub with 21 refineries and expansions planned for tapping foreign investment in export-oriented infrastructure, including product pipelines and export terminals
- Development of City Gas Distribution (CGD) networks, which are similar to Delhi and Mumbai’s CGDs
- Expansion of the country’s petroleum product distribution network
India has technically recoverable shale gas resources of nearly 96 tcf.

The Cambay, Krishna Godavari, Cauvery and the Damodar Valley are the most prospective sedimentary basins for carrying out shale gas activities in the country.

Around 20 tcf of gas has been classified as technically recoverable reserves in the Cambay basin in Gujarat (the largest basin in the country) spread across 20,000 gross square miles with a prospective area of 1,940 square miles.

It is estimated that the Krishna Godavari (KG) basin encloses a series of organically rich shales, containing around 27 tcf of technically recoverable gas. KG basin, located in Eastern India, holds the country’s largest shale gas reserves, extending over 7,800 gross square miles with a prospective area of around 4,340 square miles.

In April 2013, the Directorate General of Hydrocarbons (DGH) submitted its policy on exploitation of shale gas to the Ministry of Petroleum and Natural Gas.

India launched its policy on shale gas exploration to tap the non-conventional energy resource in order to boost output.

Great Eastern Energy Corp (GEECL) will invest US$ 2 billion over the next ten years in West Bengal to explore shale gas reserves.

Indian companies are invited to explore partnership opportunities in Vaca Muerta, Argentina which is known to be one of the largest deposits of shale gas in the world.

Notes: tcf – Trillion Cubic Feet
Source: EandY; Ministry of Petroleum and Natural Gas
USEFUL INFORMATION
## CONTACT INFORMATION

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
<th>Contact person</th>
<th>Telephone</th>
<th>E-mail</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Oil Industry Development Board (OIDB)</strong></td>
<td>3rd Floor, Tower C, Plot No. 2, Sector – 73, Noida, Uttar Pradesh - 201301</td>
<td>Mr Ajay Srivastava, Financial Adviser and Chief Accounts Officer</td>
<td>0120-2594630</td>
<td><a href="mailto:facao.oidb@nic.in">facao.oidb@nic.in</a></td>
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<tr>
<td><strong>Oil Industry</strong></td>
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<tr>
<td><strong>Development Board</strong></td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>Petroleum Conservation Research Association (PCRA)</strong></td>
<td>Sanrakshan Bhavan, 10 Bhikaji Cama Place, New Delhi – 110066</td>
<td>Mr Alok Tripathi, ED</td>
<td>91-11- 26198799 Ext.301</td>
<td><a href="mailto:pcra@pcra.org">pcra@pcra.org</a></td>
</tr>
<tr>
<td><strong>Bureau of Energy Efficiency (BEE)</strong></td>
<td>Ministry of Power, 4th floor, SEWA Bhawan, RK Puram, New Delhi – 110066</td>
<td>Mr Abhay Bakre, Director General</td>
<td>91-11- 26178316, 91-11- 26179699</td>
<td><a href="mailto:dg-bee@nic.in">dg-bee@nic.in</a>,</td>
</tr>
<tr>
<td><strong>Oil Industry Safety Directorate</strong></td>
<td>Ministry of Petroleum &amp; Natural Gas, 8th Floor, OIDB Bhawan, Plot No 2, Sector-73, Noida, Uttar Pradesh-201301</td>
<td>Mr Varanasi Janardhana Rao, ED</td>
<td>0120-2593800</td>
<td><a href="mailto:rao.vj@gov.in">rao.vj@gov.in</a></td>
</tr>
<tr>
<td><strong>Petroleum Planning and Analysis Cell (PPAC)</strong></td>
<td>Ministry of Petroleum and Natural Gas, 2nd floor, Core-8, SCOPE Complex, 7 Institutional Area, Lodhi Road, New Delhi – 110003</td>
<td>Mr Vinod Kumar, Deputy Director – Information Technology</td>
<td>011-24306153</td>
<td><a href="mailto:webadm@ppac.gov.in">webadm@ppac.gov.in</a></td>
</tr>
<tr>
<td><strong>Directorate General of Hydrocarbons</strong></td>
<td>Ministry of Petroleum and Natural Gas, OIDB Bhawan, Plot No 2, Sector 73, Noida</td>
<td>Mr Atanu Chakraborty, Director General</td>
<td>0120 - 2472001</td>
<td><a href="mailto:dg@dghindia.org">dg@dghindia.org</a></td>
</tr>
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</table>
GLOSSARY

- B/D (or bpd): Barrels Per Day
- MBPD (or mbpd): Million Barrels Per Day
- BCM (or bcm): Billion Cubic Metres
- CBM: Coal Bed Methane
- CGD: City Gas Distribution
- EandP: Exploration and Production
- FDI: Foreign Direct Investment
- FY: Indian Financial Year (April to March)
- FY17 implies April 2016 to March 2017
- GoI: Government of India
- INR: Indian Rupee
- LNG: Liquefied Natural Gas
- MMT (or MMT): Million Metric Tonne
- MMTPA (or mmtpa): Million Metric Tonnes Per Annum
- EBITDA: Earning Before Interest Taxes Depreciation Amortisation
- NRL: Numaligarh Refinery Limited
- CPCL: Chennai Petroleum Corporation Limited
- HPCL: Hindustan Petroleum Corporation Limited
- BPCL: Bharat Petroleum Corporation Limited
GLOSSARY

- IOC: Indian Oil Corporation Ltd
- EOL: Essar Oil Ltd
- RPL: Reliance Petroleum Limited
- MRPL: Mangalore Refinery and Petrochemicals Limited
- PCCK: Petronet Cochin-Coimbatore-Karur
- PMHB: Petronet Mangalore-Hassan-Bangalore
- OALP: Open Acreage Licensing Policy
- TOE (or toe): Tonnes of Oil Equivalent
- US$: US Dollar
- ONGC: Oil and Natural Gas Corporation of India
- IOCL: Indian Oil Corporation Limited
- mn bbl: Million Barrels
- CAGR: Compound Annual Growth Rate
- JV: Joint Venture
- UCG: Underground Coal Gasification
- NGL: Natural Gas Liquids
- OMCs: Oil Marketing Companies
- NHGP: National Gas Hydrate Programme
- Wherever applicable, numbers have been rounded off to the nearest whole number
## Exchange Rates

### Exchange Rates (Fiscal Year)

<table>
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<tr>
<th>Year</th>
<th>INR Equivalent of one US$</th>
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<td>2004–05</td>
<td>44.95</td>
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<td>2005–06</td>
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<td>2017–18</td>
<td>64.45</td>
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<tr>
<td>2018–19</td>
<td>69.89</td>
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### Exchange Rates (Calendar Year)

<table>
<thead>
<tr>
<th>Year</th>
<th>INR Equivalent of one US$</th>
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</thead>
<tbody>
<tr>
<td>2005</td>
<td>44.11</td>
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<tr>
<td>2006</td>
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<td>41.29</td>
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<td>2009</td>
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<td>2010</td>
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<td>2011</td>
<td>46.67</td>
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<td>2012</td>
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<td>65.12</td>
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<td>2018</td>
<td>68.36</td>
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<tr>
<td>2019</td>
<td>69.89</td>
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</table>

**Source:** Reserve Bank of India, Average for the year
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