SERVICES
## EXECUTIVE SUMMARY

### Key Driver of Economic Growth
- The services sector of India remains the engine of growth for India’s economy and contributed 54.17 per cent of India’s Gross Value Added at current prices in 2018-19*.
- At current prices, the sector grew 12.75 per cent year-on-year (in Rs terms) in 2018-19*.
- As of 2018, 31.45 per cent of India’s employed population was working in the services sector.
- Net export estimate from April to October 2019 in services is US$ 124.28 billion and import is US$ 79.01 billion.

### Global Technology Hub
- A large pool of skilled IT manpower has made India into a global outsourcing hub. It now commands a 55 per cent share in the global sourcing market.
- Further, India is the digital capabilities hub of the world with presence of 75 per cent of global digital talent.

### Attractive Ecosystem
- The government’s move to launch ‘Startup India’ aims to create an inclusive ecosystem for entrepreneurs and push for innovation. Services are a big part of this system. The technology infrastructure required for such an ecosystem has increased the potential for the sector in India.
- Low setup costs make this sector an attractive investment destination
- India also has reasonably well-developed financial markets.
- All these factors make Indian services sector an attractive ecosystem for both the entrepreneurs and the investors.
- World’s largest hotel operator Marriot will open six properties by end of 2019 and more by 2020.

---

**Note**: Updated data on services exports is expected by the end of August 2019 from RBI. *As per second advance estimates

**Source**: Economic Survey of India, DIPP, MOSPI, RBI, International Labour Organisation
ADVANTAGE INDIA
India is the export hub for software services. It has a 55 per cent share in the US$ 185-190 billion global sourcing market in 2017.

India is also becoming a destination for medical tourism as a result of cheaper but quality healthcare services.

India has immense potential in tourism services and earned Rs 1,84,971 crore (US$ 28.70 billion) from tourism in 2017-18.

Services sector is the largest recipient of FDI in India with inflows of US$ 74.94 billion between April 2000 and June 2019.

100 per cent FDI for any regulated financial sector activity under the automatic route.

Government of India is working to remove many trade barriers to services and tabled a draft legal text on Trade Facilitation in Services to the WTO in 2017.

Government is promoting necessary services and will charge zero tax for education and health services under the GST regime.

The government has identified 12 sectors under the Champion Services Sectors Initiative which is aimed at formulating cross-cutting action plans to promote their growth.

Source: WTO- World Trade Organisation
Source: Economic Survey of India 2016-17, DIPP, NASSCOM
MARKET OVERVIEW AND TRENDS
SERVICES SECTOR CLASSIFICATION

Source: Indiabudget
SHARE OF SERVICES SECTOR GROWS AT THE FASTEST CAGR

- In terms of overall GDP India ranks 7th in 2018 and was the among the leaders in services GVA growth in 2017, achieving 7.92\(^\text{a}\) per cent growth.

- India’s services sector GVA grew at a CAGR of 6.96 per cent to US$ 1,356.49 billion in FY19\(^*\) from US$ 846.84 billion in FY12.

- Growth rate of financial, real estate and professional services was estimated at 12.71 per cent (in Rs terms) in FY19\(^*\). Trade, hotels, transport, communication and services related to broadcasting are estimated to have recorded 11.63 per cent growth (in Rs terms) in FY19\(^*\).

Note: CAGR - Compound Annual Growth Rate, Exchange Rate used is average for the year, ****Third Revised Estimates, ***Second Revised Estimates, **First Revised Estimates, * Provisional, \(^\text{a}\)As per World Bank's World Development Indicators

Source: IMF, World Bank, MOSPI
The services sector is a key driver of India’s economic growth

Nikkei India Services Purchasing Managers’ Index (PMI) stood at 49.2 in October 2019, indicating an expansion

Strong overseas demand and new export business opportunities helps to boost total sale in country.

Source: IHS Markit
## PERFORMANCE OF INDIA’S SERVICES SECTOR: SOME INDICATORS

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>IT- BPM</td>
<td>IT- BPM service revenues</td>
<td>US$ billion</td>
<td>64</td>
<td>106</td>
<td>119</td>
<td>143</td>
<td>154</td>
<td>167</td>
<td>181.0(E)</td>
</tr>
<tr>
<td></td>
<td>Exports</td>
<td>US$ billion</td>
<td>50</td>
<td>87</td>
<td>98</td>
<td>108</td>
<td>116</td>
<td>126</td>
<td>136.0(E)</td>
</tr>
<tr>
<td></td>
<td>Domestic</td>
<td>US$ billion</td>
<td>14</td>
<td>19</td>
<td>21</td>
<td>35</td>
<td>38</td>
<td>41</td>
<td>45.0(E)</td>
</tr>
<tr>
<td>Aviatiop</td>
<td>Airline Passengers (Total)</td>
<td>Million</td>
<td>77.4</td>
<td>103.8</td>
<td>115.8</td>
<td>135.0</td>
<td>158.4</td>
<td>308.8</td>
<td>204.2(P)</td>
</tr>
<tr>
<td>Telecom</td>
<td>Domestic</td>
<td>Million</td>
<td>45.3</td>
<td>60.7</td>
<td>70.1</td>
<td>85.2</td>
<td>103.7</td>
<td>243.3</td>
<td>140.3</td>
</tr>
<tr>
<td></td>
<td>International</td>
<td>Million</td>
<td>32.1</td>
<td>43.1</td>
<td>45.7</td>
<td>49.8</td>
<td>54.7</td>
<td>65.5</td>
<td>63.9</td>
</tr>
<tr>
<td></td>
<td>Telecom Connections</td>
<td>Million</td>
<td>621.3</td>
<td>933.0</td>
<td>996.1</td>
<td>1,058.9</td>
<td>1,194.6</td>
<td>1,206.2</td>
<td>1776.75</td>
</tr>
<tr>
<td></td>
<td>(wireline and wireless)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tourism</td>
<td>Foreign Tourist Arrivals</td>
<td>Million</td>
<td>5.2</td>
<td>7.0</td>
<td>7.7</td>
<td>8.0</td>
<td>8.8</td>
<td>10.5</td>
<td>10.6 (P)</td>
</tr>
<tr>
<td>Shipping</td>
<td>Foreign Exchange earnings from tourism</td>
<td>US$ billion</td>
<td>11.1</td>
<td>18.4</td>
<td>20.2</td>
<td>21.1</td>
<td>22.9</td>
<td>28.8</td>
<td>27.7 (P)</td>
</tr>
<tr>
<td></td>
<td>Gross tonnage of Indian shipping</td>
<td>Million GT</td>
<td>9.7</td>
<td>10.5</td>
<td>10.5</td>
<td>10.5</td>
<td>12.0</td>
<td>12.6</td>
<td>12.7 (As of dec’18)</td>
</tr>
<tr>
<td></td>
<td>No. of ships</td>
<td>Numbers</td>
<td>998</td>
<td>1,209</td>
<td>1,210</td>
<td>1,251</td>
<td>1,338</td>
<td>1,384</td>
<td>1400 (As of Dec’18)</td>
</tr>
<tr>
<td>Ports</td>
<td>Port Traffic</td>
<td>Million tonnes</td>
<td>850.0</td>
<td>972.46</td>
<td>1,052.23</td>
<td>1,071.76</td>
<td>1,133.69</td>
<td>1208.94</td>
<td>1276.8(P)</td>
</tr>
</tbody>
</table>

**Note:** NA - Not Available, ** - As of December 2018, ***between April 2018 - March 2019

**Source:** AAI, TRAI, Economic Survey 2017-18, Ministry of Shipping, Ministry of Tourism, NASSCOM, Directorate General of Shipping
Services exports are a key driver of India’s growth and India ranked as the eighth largest exporter of commercial services in the world in 2017.

Exports of travel services witnessed the highest growth, reaching US$ 6,950 million in April-June 2019 (P).

India’s overall exports of services stood at US$ 124.28 billion in April-September 2019 with a growth of 7.62 per cent.

Service import stood at US$ 79.01 billion witnessing a growth of 11.64 per cent.

Note: G.n.i.e – Government not included elsewhere, P – Provisional, * - Up to June 2019.
Source: RBI
KEY PLAYERS

Banking and Financial Services
- Muthoot Finance
- Kotak
- HDFC Bank
- State Bank of India

Tourism and Hospitality Services
- MakeMyTrip
- Taj Hotels Resorts and Palaces
- Yatra
- Club Mahindra

Telecommunication Services
- Airtel
- BSNL
- Jio
- Vodafone

Healthcare Services
- MAX
- Fortis
- Apollo Hospitals
- HLL Lifecare Limited (A Government of India Enterprise)

IT and ITeS Services
- Infosys
- Tata Consultancy Services
- Wipro
- HCL

Aviation Services
- FlySmart Go
- Air India
- SpiceJet
- IndiGo

Source: Company websites, TechSci Research
STRATEGIES ADOPTED
## STRATEGIES ADOPTED

| Banking and Financial Services | **Acquisition** - On January 01, 2019, Bandhan Bank Ltd acquired Gruh Finance Ltd through a share swap ratio deal of 3:5. |
| Tourism and Hospitality Services | **Acquisition** - General Atlantic Partners and TPG voiced intentions to bid jointly for acquiring the healthcare assets of Fortis for US$ 1.80 billion |
| Healthcare Services | **Acquisition** - Sun Pharmaceuticals launched an ophthalmic solution Cequa, which is used for the treatment of dry eye disease also commercialised Cequa 0.09 per cent in US. |
| Education and Training Services | **Merger** - In August 2018, Vodafone India and Idea Cellular merged into Vodafone Idea. As of May 2019, Vodafone Idea is India’s largest telecom service provider. |
| Telecommunication | **Merger** - Reliance Industries Ltd. tie-up with Microsoft’s Azure cloud platform. |

**Source:** Company websites, Media sources, TechSci Research
GROWTH DRIVERS AND OPPORTUNITIES
## GROWTH DRIVERS OF SERVICES SECTOR

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
</tr>
</thead>
</table>
| **Rise in Per Capita Income** | - Growth in per capita income has resulted in higher domestic demand for various services such as travel and tourism, healthcare and telecommunications.  
- India’s per capita income has increased rapidly from US$ 1,323.50 in 2011-12 to US$ 1,982.65 in 2018-19* and. It is expected to reach around US$ 6,000 by 2025. |
| **Services Exports**      | - Services Exports have acted as a major growth driver of India’s services sector.  
- Growth in global exports of commercial services has acted as a catalyst for expansion of India’s services sector  
- World commercial services exports have increased from US$ 4.15 trillion in 2011 to US$ 5.25 trillion in 2017. |
| **Growth in Banking**     | - Government of India’s push to financial inclusion has led to increased access to the banking system.  
- Strong growth in savings in the country have also acted as tailwinds for the banking sector. |
| **Growth in Aviation**    | - Low-Cost Carriers have contributed to growth of the sector  
- Rising traffic from smaller towns and cities is a major growth driver  
- As per the Union Budget 2019-20, government is aiming for higher foreign direct investment (FDI) in aviation industry. |
| **Growth in Tourism and Hospitality** | - Growing tourism infrastructure has led to expansion of the tourism and hospitality sector.  
- Schemes introduced by Government of India such as Swadesh Darshan Scheme have also contributed to expansion. |
| **Growth in Telecommunication** | - Rise in affordability of telecommunication services has been a major factor in driving the growth of the sector  
- Shift of Indian residents from low income to high income groups has also been a contributor. |

*Note: Exchange Rates used are average of each year, provided on slide 30, *As per second advance estimate  
*Source: Ministry of Statistics and Programme Implementation, World Trade Organisation  

For updated information, please visit www.ibef.org
INDIAN BANKING SECTOR DRIVING GROWTH IN THE SERVICES SECTOR

- During FY07–18, deposits grew at a CAGR of 11.66 per cent and reached US$ 1.6 trillion by FY17. Deposits at the end of Q3 FY19 (as of Dec 2018) stood at Rs 120,818.92 billion (US$ 1,866.22 billion).

- Access to banking system has also improved over the years due to persistent government efforts to promote banking-technology and promote expansion in unbanked and non-metropolitan regions.

- At the same time India’s banking sector has remained stable despite global upheavals, thereby retaining public confidence over the years.

- Strong growth in savings amid rising disposable income levels are the major factors influencing deposit growth.

- Deposits under Pradhan Mantri Jan Dhan Yojana (PMJDY) have crossed Rs 1 lakh crore (US$ 14.03 billion).

- Opportunity:
  - Significant growth possible in private sector lending as credit disbursal by private sector banks is expected to increase.
  - Market share of private banks in advances is expected to increase from 27.7 per cent in 2017-18 to nearly 35 per cent in 2019-20.

Note: CAGR - Compounded Annual Growth Rate, Exchange Rate used is average for the year, *As per Motilal Oswal, " - CAGR upto FY18
Source: Reserve Bank of India (RBI), TechSci Research ;
Witnessing a growth of 12.64 per cent over the previous year, total passenger traffic stood at a 308.75 million in FY18, which was recorded at 264.97 million in FY17 in India. Passenger and freight traffic during April-September 2019 reached 170 million and 1.70 million tonnes, respectively.

Growth in passenger traffic has been strong since the new millennium, especially with rising incomes and low-cost aviation.

Freight traffic on airports in India is expected to cross 11.4 million tonnes by 2032.

Opportunity:

- Passenger traffic arising from small cities and towns is expected to witness rapid growth.
- Total passenger traffic in the country is expected to surpass 855 million by 2030-31.
- Rise in passenger traffic is being complemented by the Regional Connectivity Scheme (RCS) and expansion of airport handling capacity of India.

Notes: CAGR – Compound Annual Growth Rate, FY – Indian Financial Year (April – March)
Source: Association of Private Airport Operator, Airports Authority of India
The travel and tourism sector forms a major part of the services industry; thereby increasing expenditure for obtaining this service is expected to drive growth in the overall services sector.

The share of travel and tourism in India’s GDP was 10.4 per cent in 2018 and is expected to grow to 9.9 per cent in 2028.

Leisure and business travel and tourism spending are expected to increase to US$ 234.4 billion and US$ 12.9 billion in 2018, respectively.

Opportunity:

- Presence of world-class hospitals and skilled medical professionals makes India a preferred destination for medical tourism.
- India’s earnings from medical tourism could exceed US$ 9 billion by 2020.

Notes: IT – Information Technology, E – Estimated, Updated data is expected from World Travel and Tourism Council by the end of August 2019

Source: World Travel and Tourism Council, Make in India, Global Business Travel Association
STRONG GROWTH IN HEALTHCARE SERVICE SECTOR

- Healthcare has become one of India's largest sectors both in terms of revenue and employment. The industry is growing at a tremendous pace owing to its strengthening coverage, services and increasing expenditure by public as well private players.

- During 2008-20, the market is expected to record a CAGR of 16.5 per cent.

- C-CAMP, Department of Biotechnology has signed a contract with AMR global of Netherlands to work together on antimicrobial resistance solutions.

- By 2023, healthcare industry is expected to reach US$ 132 billion.

- The total industry size is expected to touch US$ 160 billion by 2017 and US$ 280 billion by 2020.

- Indian companies are entering into merger and acquisitions with domestic and foreign companies to drive growth and gain new markets.

- Opportunity:
  - India’s median age of population is expected to increase from 26.7 years in 2015 to 31.4 years in 2030.\(^\)
  - This increase in median age coupled with rising income levels is expected to lead to significant growth in demand of healthcare services.

*Note: F – Forecast, \(^\)As per UN data

*Source: Frost and Sullivan, LSI Financial Services, Deloitte, TechSci Research*
India is currently the second largest telecommunication market and has the 2nd highest number of internet users in the world.

India’s telephone subscriber base expanded at a CAGR of 15.69 per cent during FY07-19.

Tele-density (defined as the number of telephone connections for every 100 individuals) in India, increased from 18.3 in FY07 to 90.34 in FY19.

Total telephone subscriber base and tele-density reached 1195.24 million and 90.52 per cent, respectively, at the end of September 2019.

Opportunity:

- Internet penetration in India has displayed strong growth over the past few years, yet India is far behind other economies in terms of internet penetration.

- Consequently, internet subscriber base of India is expected to grow from 665.31 million in 2019 to 829 million in 2021.

Note: CAGR - Compound Annual Growth Rate.
Source: Telecom Regulatory Authority of India, TechSci Research
GROWING IT AND IT-ENABLED SERVICES SECTOR

- IT and ITeS sector is the major driver of India’s service sector.
- IT BPM industry revenues grew 8.38 per cent year-on-year to US$ 181 billion in FY19E from US$ 167 billion in FY18.
- By end of 2023, India’s IT and business services sector is expected to reach US$ 14.3 billion with 8 per cent growth.
- The domestic revenue of the IT industry is estimated at US$ 44 billion and export revenue is estimated at US$ 137 billion in FY19E.
- Opportunity:
  - India has emerged as the digital capability hub if the world, accounting for nearly 75 per cent of the global digital talent pool.
  - As global digital spending increases from US$ 180 billion in 2017 to US$ 310 billion in 2020, Indian IT/ITeS industry will be well positioned to expand significantly.
  - The rollout of 5G wireless technology in India is expected to bring US$10 billion global business to Indian information technology (IT) services firms during 2019-25.
  - India’s digital economy is estimated to reach US$ 1 trillion by 2025.

Note: E – estimate, IT – Information Technology, E – Estimate
Source: NASSCOM, TechSci Research
GOVERNMENT POLICIES AND INITIATIVES

- **Services Exports from India Scheme (SEIS):**
  - SEIS is aimed at promoting export of services from India by providing duty scrip credit for eligible exports.
  - Under this scheme, a reward of 3 to 5 per cent of net foreign exchange earned is given for Mode 1 and Mode 2 services.
  - In the Mid term review of FTP 2015-20, SEIS incentives to notified services were increased by 2 per cent.

- **National Digital Communications Policy 2018:**
  - The National Digital Communications Policy 2018 envisages three missions:
    - Connect India: Creating Robust Digital Communications Infrastructure
    - Propel India: Enabling Next Generation Technologies and Services through Investments, Innovation and IPR generation
    - Secure India: Ensuring Sovereignty, Safety and Security of Digital Communications

- **National Tourism Policy 2015:**
  - Formulation of National Tourism Policy 2015 that would encourage the citizens of India to explore their own country as well as position the country as a ‘Must See’ destination for global travellers.

- **National Health Policy 2017:**
  - The Union Cabinet, Government of India, has approved the National Health Policy 2017, which will provide the policy framework for achieving universal health coverage and delivering quality health care services to all at an affordable cost.

- **National Education Policy, 2016:**
  - The new 2016 National Education Policy (NEP) considers education as an utmost important parameter in the country. The 2016 NEP majorly focuses on quality of education as well as innovation and research in the sector.

*Note:* FTP - Foreign Trade Policy
*Source:* Economic Survey 2017, Media sources
FDI Policy

- 100 per cent FDI is allowed under automatic route in scheduled air transport service, regional air transport service and domestic scheduled passenger airline.
- Approval of 100 per cent FDI in aviation for foreign carriers.
- 100 per cent FDI is allowed under the automatic route in tourism and hospitality, subject to applicable regulations and laws.
- The Government of India allowed 100 per cent FDI in the education sector through the automatic route since 2002.
- For the healthcare sector, 100 per cent FDI is allowed under the automatic route for greenfield projects and for brownfield project investments, up to 100 per cent FDI is permitted under the government route.
- FDI cap in the telecom sector has been increased to 100 per cent from 74 per cent; out of 100 per cent, 49 per cent will be done through automatic route and the rest will be done through the FIPB approval route.
- Government has allowed 100 per cent FDI in the railway sector for approved list of projects.
- FDI limit for insurance companies has been raised from 26 per cent to 49 per cent and 100 per cent for insurance intermediates.

Goods and Services Tax (GST)

- The GST rates are nil for education and healthcare services; 5 per cent for air transport of passengers in economy class, transport of goods by rail and vessel, supply of tour operator services (without ITC); 12 per cent for food and drinks at restaurants without air conditioner, heating system or license to serve liquor, while it is 18 per cent for those having them; 12 per cent for accommodation in hotels, inns, etc for rooms with tariff between Rs 1000-2500, while it is 18 per cent for those between Rs 2500-7500; 12 per cent for air transport of passengers in other thane economy class; 28 per cent for entertainment events, cinematograph films, etc, hotels and inns with room tariff above Rs 7,500.

Source: Economic Survey 2017, Media sources
To ensure that India remains an attractive investment, the Government has brought about a number of reforms such as the abolition of the Foreign Investment Promotion Board (FIPB) and the introduction of composite caps in the FDI policy which permits 100 per cent FDI under automatic route for any financial sector activity which is regulated by any financial sector regulator.

The services category is the highest recipient of FDI Inflows in India with total inflow of US$ 76.94 billion during April 2000-June 2019.

Source: Department of Industrial Policy and Promotion
INDUSTRY ASSOCIATIONS
## KEY INDUSTRY ASSOCIATIONS

### Indian Banks’ Association
- World Trade Centre, 6th Floor
  - Centre 1 Building,
  - World Trade Centre Complex,
  - Cuff Parade, Mumbai - 400 005, India
- Address: Aurobindo Marg, Opp. Safdarjung Airport,
  - New Delhi –110 003
- Phone: 91 11 24622495
- Fax: 91 11 24629221
- E-mail: dri@dgca.nic.in, dfa@dgca.nic.in
- Website: [www.ibef.org](http://www.ibef.org)

### Directorate General of Civil Aviation (DGCA)
- Address: Aurobindo Marg, Opp. Safdarjung Airport,
  - New Delhi –110 003
- Phone: 91 11 24622495
- Fax: 91 11 24629221
- E-mail: dri@dgca.nic.in, dfa@dgca.nic.in

### Hotel Association of India (HAI)
- Address: B 212–214
  - Som Dutt Chamber-l,
  - Bhikaji Cama Place,
  - New Delhi – 110 066
- Phone: 91-11-2617 1110/14
- Fax: 91-11-2617 1115

### Association of Unified Telecom Service Providers of India (AUSPI)
- Address: B-601, Gauri Sadan 5, Hailey Road, New Delhi – 110 001, India
- Tel: 91 11 23358585
- Fax: 91 11 23327397
- Website: [http://www.auspi.in/](http://www.auspi.in/)

### National Association of Software and Services Companies (NASSCOM)
- Address: International Youth Centre Teen Murti Marg, Chanakyapuri,
  - New Delhi – 110 021
- Phone: 91 11 2301 0199
- Fax: 91 11 2301 5452
- E-mail: info@nasscom.in

### Services Export Promotion Council (SEPC)
- Address: 3rd Floor, 6A/6, NCHF Building, Siri Fort Institutional Area,
  - August Kranti Marg
  - New Delhi-110049
- Phone: +91 11-41046327-28-29, +91 11-41734632
- E-mail: services.epc@gmail.com
- Website: [www.servicesepc.org](http://www.servicesepc.org)
USEFUL INFORMATION
GLOSSARY

- CAGR: Compound Annual Growth Rate
- FDI: Foreign Direct Investment
- FY: Indian Financial Year (April to March)
- GOI: Government of India
- INR: Indian Rupee
- US$: US Dollar
- Wherever applicable, numbers have been rounded off to the nearest whole number
## EXCHANGE RATES

### Exchange Rates (Fiscal Year)

<table>
<thead>
<tr>
<th>Year INR</th>
<th>INR Equivalent of one US$</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004–05</td>
<td>44.95</td>
</tr>
<tr>
<td>2005–06</td>
<td>44.28</td>
</tr>
<tr>
<td>2006–07</td>
<td>45.29</td>
</tr>
<tr>
<td>2007–08</td>
<td>40.24</td>
</tr>
<tr>
<td>2008–09</td>
<td>45.91</td>
</tr>
<tr>
<td>2009–10</td>
<td>47.42</td>
</tr>
<tr>
<td>2010–11</td>
<td>45.58</td>
</tr>
<tr>
<td>2011–12</td>
<td>47.95</td>
</tr>
<tr>
<td>2012–13</td>
<td>54.45</td>
</tr>
<tr>
<td>2013–14</td>
<td>60.50</td>
</tr>
<tr>
<td>2014–15</td>
<td>61.15</td>
</tr>
<tr>
<td>2015–16</td>
<td>65.46</td>
</tr>
<tr>
<td>2016–17</td>
<td>67.09</td>
</tr>
<tr>
<td>2017–18</td>
<td>64.45</td>
</tr>
<tr>
<td>2018–19</td>
<td>69.89</td>
</tr>
</tbody>
</table>

### Exchange Rates (Calendar Year)

<table>
<thead>
<tr>
<th>Year</th>
<th>INR Equivalent of one US$</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>44.11</td>
</tr>
<tr>
<td>2006</td>
<td>45.33</td>
</tr>
<tr>
<td>2007</td>
<td>41.29</td>
</tr>
<tr>
<td>2008</td>
<td>43.42</td>
</tr>
<tr>
<td>2009</td>
<td>48.35</td>
</tr>
<tr>
<td>2010</td>
<td>45.74</td>
</tr>
<tr>
<td>2011</td>
<td>46.67</td>
</tr>
<tr>
<td>2012</td>
<td>53.49</td>
</tr>
<tr>
<td>2013</td>
<td>58.63</td>
</tr>
<tr>
<td>2014</td>
<td>61.03</td>
</tr>
<tr>
<td>2015</td>
<td>64.15</td>
</tr>
<tr>
<td>2016</td>
<td>67.21</td>
</tr>
<tr>
<td>2017</td>
<td>65.12</td>
</tr>
<tr>
<td>2018</td>
<td>68.36</td>
</tr>
</tbody>
</table>

*Source: Reserve Bank of India, Average for the year*
India Brand Equity Foundation (IBEF) engaged TechSci Research to prepare this presentation and the same has been prepared by TechSci Research in consultation with IBEF.

All rights reserved. All copyright in this presentation and related works is solely and exclusively owned by IBEF. The same may not be reproduced, wholly or in part in any material form (including photocopying or storing it in any medium by electronic means and whether or not transiently or incidentally to some other use of this presentation), modified or in any manner communicated to any third party except with the written approval of IBEF.

This presentation is for information purposes only. While due care has been taken during the compilation of this presentation to ensure that the information is accurate to the best of TechSci Research and IBEF’s knowledge and belief, the content is not to be construed in any manner whatsoever as a substitute for professional advice.

TechSci Research and IBEF neither recommend nor endorse any specific products or services that may have been mentioned in this presentation and nor do they assume any liability or responsibility for the outcome of decisions taken as a result of any reliance placed on this presentation.

Neither TechSci Research nor IBEF shall be liable for any direct or indirect damages that may arise due to any act or omission on the part of the user due to any reliance placed or guidance taken from any portion of this presentation.