

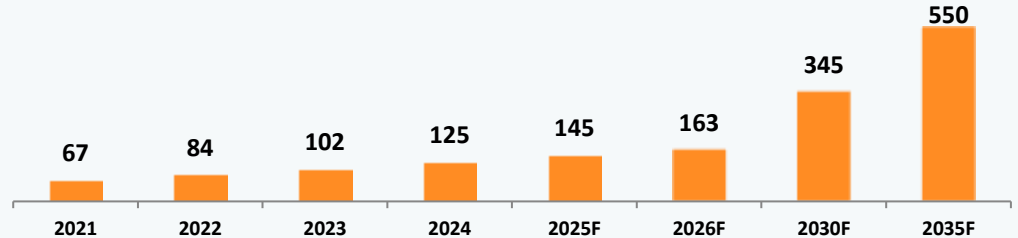


E-COMMERCE



MARKET SIZE

Indian E-commerce Market (US\$ billion)

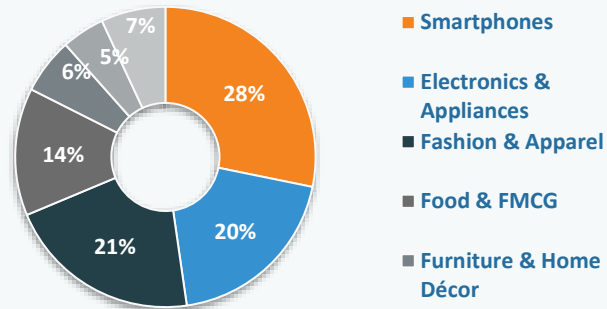


Note: F - Forecast



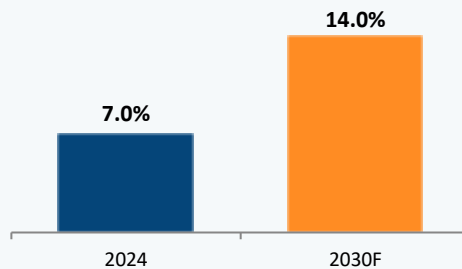
SECTOR COMPOSITION

Shares of Various Segments in e-commerce Retail (2024)

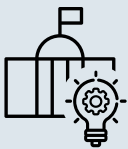
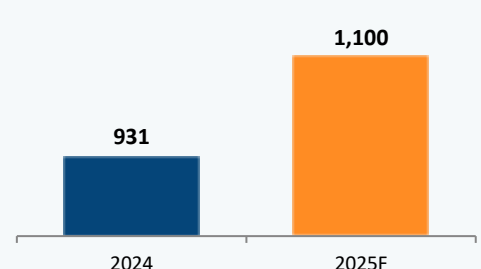


KEY TRENDS

Online Retail vs. Total Retail



India's Smartphone User Base (million)



GOVERNMENT INITIATIVES

Government e-Market Place (GeM)

National Retail Policy

Consumer Protection Rules 2020



ADVANTAGE INDIA

- Growing demand:** Online retail is projected to more than double from US\$ 75-85 billion in 2025 to US\$ 170-180 billion by 2030. In parallel, e-services including travel, dining, education, insurance, and online subscriptions are estimated to grow from US\$ 45-55 billion to US\$ 120-130 billion over the same period, indicating strong growth across both product and service segments. India's quick commerce segment has emerged as a US\$ 7-8 billion market in FY25, expanding at a CAGR of 110-130% over 2021-25. The segment is projected to reach US\$ 65-70 billion by 2030, contributing nearly half of incremental e-retail growth, reflecting a structural shift toward high-frequency, convenience-led consumption.
- Increasing Investment:** In December 2025, Amazon announced a US\$ 35 billion investment in India by 2030, aimed at expanding digital infrastructure, scaling AI adoption, and boosting e-commerce exports to US\$ 80 billion, reflecting strong long-term growth confidence in the market. In April 2026, Amazon India announced plans to expand Amazon Now to 100 cities, backed by its US\$ 300 million (Rs. 2,800 crore) investment to strengthen quick-commerce infrastructure, including micro-fulfilment centres and last-mile delivery capabilities.
- Policy support:** 100% FDI is allowed in B2B e-commerce. As per the new guidelines on FDI in E-commerce, 100% FDI under automatic route is permitted in the marketplace model of E-commerce.
- Attractive opportunities:** India's e-commerce industry, valued at Rs. 10,82,875 crore (US\$ 125 billion) in 2024, is projected to grow to Rs. 29,88,735 crore (US\$ 345 billion) by 2030, reflecting a compound annual growth rate (CAGR) of 18.4%. The rapidly expanding Direct-to-Consumer (D2C) segment is driving growth, with India's D2C market projected to grow at a 40% CAGR, reaching US\$ 60 billion by 2030. E-commerce in India is expected to surpass US\$ 145 billion in 2025, powered by mobile commerce and AI-driven hyper-personalization enhancing customer experiences.